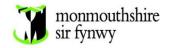
## **Public Document Pack**



County Hall Rhadyr Usk NP15 1GA

Wednesday, 13 January 2021

## **Notice of meeting**

# **Economy and Development Select Committee**

Thursday, 21st January, 2021 at 10.00 am

## **Remote Microsoft Teams Meeting**

## **AGENDA**

# THERE WILL BE A PRE MEETING FOR MEMBERS OF THE COMMITTEE 30 MINUTES PRIOR TO THE START OF THE MEETING

Item No	Item	Pages
1.	Apologies for absence.	
2.	Declarations of Interest.	
3.	Public Open Forum.	
4.	Budget Monitoring: Scrutiny of the budget monitoring capital and revenue position at Month 7, setting the context for scrutiny of budget proposals.	1 - 58
5.	Budget Scrutiny: Scrutiny of the budget proposals for 2021/22.	59 - 94
	Please use this link to access the papers for this item - available as part of the 20th January 2021 Cabinet agenda.	
	https://democracy.monmouthshire.gov.uk/ieListDocuments.aspx?Cld=144 &Mld=4793&Ver=4	
6.	Economy and Development Select Committee Forward Work Plan.	95 - 98
7.	Cabinet and Council Work Planner.	99 - 114
8.	To confirm the minutes of the previous meeting.	115 - 120

# **Paul Matthews**

# **Chief Executive**

# MONMOUTHSHIRE COUNTY COUNCIL CYNGOR SIR FYNWY

## THE CONSTITUTION OF THE COMMITTEE IS AS FOLLOWS:

County Councillors: D. Blakebrough

J.Becker A.Davies D. Dovey D. Evans M.Feakins P.Pavia R.Roden

B. Strong

## **Public Information**

## Access to paper copies of agendas and reports

A copy of this agenda and relevant reports can be made available to members of the public attending a meeting by requesting a copy from Democratic Services on 01633 644219. Please note that we must receive 24 hours notice prior to the meeting in order to provide you with a hard copy of this agenda.

## Watch this meeting online

This meeting can be viewed online either live or following the meeting by visiting <a href="https://www.monmouthshire.gov.uk">www.monmouthshire.gov.uk</a> or by visiting our Youtube page by searching MonmouthshireCC.

## Welsh Language

The Council welcomes contributions from members of the public through the medium of Welsh or English. We respectfully ask that you provide us with adequate notice to accommodate your needs.

## **Aims and Values of Monmouthshire County Council**

## Our purpose

Building Sustainable and Resilient Communities

## Objectives we are working towards

- Giving people the best possible start in life
- A thriving and connected county
- Maximise the Potential of the natural and built environment
- Lifelong well-being
- A future focused council

## **Our Values**

**Openness**. We are open and honest. People have the chance to get involved in decisions that affect them, tell us what matters and do things for themselves/their communities. If we cannot do something to help, we'll say so; if it will take a while to get the answer we'll explain why; if we can't answer immediately we'll try to connect you to the people who can help – building trust and engagement is a key foundation.

**Fairness**. We provide fair chances, to help people and communities thrive. If something does not seem fair, we will listen and help explain why. We will always try to treat everyone fairly and consistently. We cannot always make everyone happy, but will commit to listening and explaining why we did what we did.

**Flexibility**. We will continue to change and be flexible to enable delivery of the most effective and efficient services. This means a genuine commitment to working with everyone to embrace new ways of working.

**Teamwork**. We will work with you and our partners to support and inspire everyone to get involved so we can achieve great things together. We don't see ourselves as the 'fixers' or problem-solvers, but we will make the best of the ideas, assets and resources available to make sure we do the things that most positively impact our people and places.

## **Monmouthshire Scrutiny Committee Guide**

## Role of the Pre-meeting

- 1. Why is the Committee scrutinising this? (background, key issues)
- 2. What is the Committee's role and what outcome do Members want to achieve?
- 3. Is there sufficient information to achieve this? If not, who could provide this?
- Agree the order of questioning and which Members will lead
- Agree questions for officers and questions for the Cabinet Member

## **Questions for the Meeting**

#### Scrutinising Performance

- 1. How does performance compare with previous years? Is it better/worse? Why?
- 2. How does performance compare with other councils/other service providers? Is it better/worse? Why?
- 3. How does performance compare with set targets? Is it better/worse? Why?
- 4. How were performance targets set? Are they challenging enough/realistic?
- 5. How do service users/the public/partners view the performance of the service?
- 6. Have there been any recent audit and inspections? What were the findings?
- 7. How does the service contribute to the achievement of corporate objectives?
- 8. Is improvement/decline in performance linked to an increase/reduction in resource? What capacity is there to improve?

## Scrutinising Policy

- Who does the policy affect ~ directly and indirectly? Who will benefit most/least?
- 2. What is the view of service users/stakeholders? Do they believe it will achieve the desired outcome?
- 3. What is the view of the community as a whole the 'taxpayer' perspective?
- 4. What methods were used to consult with stakeholders? Did the process enable all those with a stake to have their say?
- 5. What practice and options have been considered in developing/reviewing this policy? What evidence is there to inform what works?
- 6. Does this policy align to our corporate objectives, as defined in our corporate plan?
- 7. Have all relevant sustainable development, equalities and safeguarding implications been taken into consideration? For example, what are the procedures that need to be in place to protect children?
- 8. How much will this cost to implement and what funding source has been identified?
- 9. How will performance of the policy be measured and the impact evaluated.

## **Questions for the Committee to conclude...**

Do we have the necessary information to form conclusions/make recommendations to the executive, council, other partners? If not, do we need to:

- (i) Investigate the issue in more detail?
- (ii) Obtain further information from other witnesses Executive Member, independent expert, members of the local community, service users, regulatory bodies...
- (iii) Agree further actions to be undertaken within a timescale/future monitoring report...

## General Questions....

## **Empowering Communities**

- How are we involving local communities and empowering them to design and deliver services to suit local need?
- Do we have regular discussions with communities about service priorities and what level of service the council can afford to provide in the future?

## Service Demands

- How will policy and legislative change affect how the council operates?
- Have we considered the demographics of our council and how this will impact on service delivery and funding in the future?

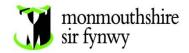
## Financial Planning

- Do we have robust medium and long-term financial plans in place?
- Are we linking budgets to plans and outcomes and reporting effectively on these?

## Making savings and generating income

- Do we have the right structures in place to ensure that our efficiency, improvement and transformational approaches are working together to maximise savings?
- How are we maximising income? Have we compared other council's policies to maximise income and fully considered the implications on service users?
- Do we have a workforce plan that takes into account capacity, costs, and skills of the actual versus desired workforce?

# Agenda Item 4



SUBJECT: REVENUE & CAPITAL MONITORING 2020/21

**FORECAST OUTTURN STATEMENT - MONTH 7** 

**MEETING:** Economy and Development Select Committee

DATE: 21st January 2021 DIVISION/WARDS AFFECTED: ALL

## 1. PURPOSE:

- 1.1 The purpose of this report is to provide Select Members with information on the revenue and capital outturn position of the Authority, accommodating capital slippage and approved reserve usage.
- 1.2 The financial information appropriate to this Select Committee is outlined in *Appendix 3*, with the remainder of this report following the format presented to Cabinet on the 6<sup>th</sup> January 2021.
- 1.3 This report is also to be considered by Select Committees as part of their responsibility to:
  - assess whether effective budget monitoring is taking place;
  - monitor the extent to which budgets are spent in accordance with agreed budget and policy framework;
  - challenge the reasonableness of projected over or underspends, and;
  - monitor the achievement of predicted efficiency gains or progress in relation to savings proposals.
- 1.4 To provide an update on the financial impact of COVID-19 on the Council.

#### 2. RECOMMENDATIONS TO CABINET:

- 2.1 That Cabinet acknowledges a net revenue forecast deficit at month 7 of £6.43m, an improvement of £995k from month 5 and which comprises:
  - a) A forecast non-COVID-19 related deficit of £518k to be managed in year and that represents a reduction of £713k since month 5, of which £675k is as a direct result of the decision to capitalise eligible expenditure and fund from capital receipts under the flexible use of capital receipts directive.
  - b) A forecast deficit of £5.91m that is directly associated with the extraordinary financial pressures attached to COVID-19 and where it is assumed that Welsh Government will continue to fund all associated and eligible income losses and cost pressures. This is a marginal improvement of £282k from the position forecast at month 5.

- 2.2 That Cabinet recognises that since the budget forecasts have been produced for month 7 that Welsh Government has notified the Authority that a further sum of £1.78m will be made available to the Authority to cover income losses for quarter 2 of the financial year, and that will in turn reduce the £5.91m COVID related forecast deficit to £4.13m.
- 2.3 That Cabinet continue to make strong representations to Welsh Government to confirm full reimbursement of the £4.13m COVID related income losses and cost pressures as soon as possible and to eliminate financial risk going into the financial year-end.
- 2.4 That Cabinet notes that the £518k non-COVID related deficit will be managed through cost reduction and in taking immediate steps to curtail non-essential expenditure, recognising the risk that targeted and planned cost reductions will be challenging in the current operating environment and given that the Council will as always look to minimise impact on service delivery.
- 2.5 In taking the approach set out above, Cabinet recognises the extraordinary nature of the current year and accepts that significant services pressures will need to be incorporated into the ongoing budget setting process for financial year 2021/22 unless otherwise mitigated.
- 2.6 Cabinet notes the extent of forecast movements in Schools reserve usage contained in **appendix 1**.
- 2.7 Cabinet considers the forecast capital outturn spend of £25.3m alongside significant slippage of £37.4m, and the presumptions made around the financing consequences, as outlined in *appendix 1*.
- 2.8 Cabinet recognises that the forecast will have to be reconsidered in the event that Welsh Government falls short of expectation in fully compensating the Council for COVID related costs and income losses.

#### 3. KEY ISSUES:

- 3.1 Since entering 2020 the Council has faced significant and unprecedented challenges, notably the flood response and recovery resulting from Storms Ciara and Dennis in February 2020 and the subsequent COVID-19 pandemic and the impact of the lockdown restrictions that were put into effect on 23<sup>rd</sup> March 2020.
- 3.2 Each of these draws significantly on the Council's resources, both in terms capacity and finances and continues to place an unprecedented strain on the Council. This is exhibited below in *Table 1* and *Table 2* demonstrating an overspend forecast at year end of £6.43m.
- 3.3 This forecast comprises forecast COVID-19 income losses of £4.41m and additional costs of £1.49m alongside non-COVID-19 pressures of £518k. Non-COVID-19 pressures have in part resulted from the implementation of budget savings proposals for 20/21 being delayed.

- 3.4 It is important to note that forecast overspend of £6.43m presents a worst case scenario in that it does not take into account any of the further Welsh Government funding anticipated to meet the additional costs of the COVID-19 emergency response or further reimbursement of income losses that have equally resulted.
- 3.5 Since the budget forecasts have been produced for month 7 Welsh Government has notified the Authority that a further sum of £1.78m will be made available to the Authority to cover income losses for quarter 2 of the financial year, and that will in turn reduce the £5.9m forecast deficit to £4.13m.
- 3.6 The Council is calling for Welsh Government to reimburse all further COVID-19 related costs and income losses. As the financial year has progressed the Council is more optimistic than was the case at the first monitoring period at month 2 and since Welsh Government announced significant further funding for local authorities in August to supplement funding that had already been provided to assist with meeting income losses and additional costs brought about by the pandemic.
- 3.7 The Council tactically generated headroom of £1.8m in its Council Fund balance as part of the outturn strategy for 2019/20. Whilst this remains to assist with any under recovery in funding from Welsh Government, the increased comfort around Welsh Government funding means that this provides the Council with the flexibility to reserve this sum to respond to the financial pressures over the medium term.
- 3.8 The immediate focus for the Council whilst it awaits confirmation of full compensating funding from Welsh Government is to manage the non-COVID-19 pressures of £518k. Following the Cabinet decision at month 5, the month 7 forecast now includes the capitalisation of an additional £675k of identified eligible expenditure to be funded from capital receipts under the flexible use of capital receipts directive.
- 3.9 The remaining forecast deficit of £518k is required to be managed through cost reduction and in taking immediate steps to curtail non-essential expenditure, recognising the risk that targeted and planned cost reductions will be challenging in the current operating environment and given that the Council will as always look to minimise impact on service delivery.

## 3.10 Overall Revenue Position

Table 1: Council Fund 2020/21 Outturn Forecast Summary Statement at Month 7

Service Area	Original Budget 2020/21	Budget Adjustm ents Months 1-7	Revised Annual Budget	Forecast Outturn	(Under) / Over Spend @ M7	(Under) / Over Spend @ M5	Variance from M5 to M7
	'000's	'000's	'000's	'000's	'000's	'000's	'000's
Social Care, Health & Safeguarding	50,685	(170)	50,515	52,222	1,707	1,448	259
Children & Young People	55,539	514	56,053	56,178	125	19	106

Service Area	Original Budget 2020/21	Budget Adjustm ents Months 1-7	Revised Annual Budget	Forecast Outturn	Forecast (Under) / Over Spend @ M7	Forecast (Under) / Over Spend @ M5	Variance from M5 to M7
Enterprise	24,132	(1,511)	22,621	27,238	4,617	5,113	(496)
<b>Chief Executives Unit</b>	4,745	4	4,749	4,811	62	144	(82)
Resources	7,746	30	7,776	7,969	193	694	(501)
Corporate Costs & Levies	22,743	229	22,972	23,014	42	66	(24)
Net Cost of Services	165,590	(904)	164,686	171,432	6,746	7,484	(738)
Appropriations	4,857	1,163	6,020	5,857	(163)	(83)	(80)
Expenditure to be Financed	170,447	259	170,706	177,289	6,583	7,401	(818)
Financing	(170,447)	(259)	(170,706)	(170,863)	(157)	20	(177)
Net General Fund (Surplus) / Deficit	0	0	0	6,426	6,426	7,421	(995)

Table 2: Council Fund 2020/21 Outturn Forecast Detailed Statement at Month 7

Service Area	Original Budget 2020/21	Budget Adjustm ents Months 1-7	Revised Annual Budget	Forecast Outturn	Forecast (Under) / Over Spend @ M7	Forecast (Under) / Over Spend @ M5	Variance from M5 to M7
	'000's	'000's	'000's	'000's	'000's	'000's	'000's
Adult Services	7,877	(55)	7,822	8,002	180	156	24
Children Services	14,428	(63)	14,365	15,825	1,460	1,459	1
Community Care	24,434	30	24,464	24,460	(4)	(209)	205
Commissioning	1,483	(65)	1,418	1,315	(103)	(63)	(40)
Partnerships	436	0	436	436	0	0	(0)
<b>Public Protection</b>	1,481	(14)	1,467	1,645	178	109	69
Resources & Performance	546	(3)	543	539	(4)	(5)	1
Social Care, Health & Safeguarding	50,685	(170)	50,515	52,222	1,707	1,448	259
Individual Schools Budget	47,420	(356)	47,064	46,748	(316)	(264)	(52)
Resources	1,234	(9)	1,225	1,239	14	22	(8)
Standards	6,885	879	7,764	8,191	427	261	166
Children & Young People	55,539	514	56,053	56,178	125	19	106

Service Area	Original Budget 2020/21	Budget Adjustm ents Months 1-7	Revised Annual Budget	Forecast Outturn	Forecast (Under) / Over Spend @ M7	Forecast (Under) / Over Spend @ M5	Variance from M5 to M7
Business Growth and Enterprise	2,468	(168)	2,300	2,250	(50)	29	(79)
Facilities & Fleet Management	5,665	(1,266)	4,399	5,621	1,222	1,097	125
Neighbourhood Services	10,483	(26)	10,457	11,240	783	1,153	(370)
Planning, Housing, Highways Development & Flooding	1,951	(133)	1,818	2,811	993	1,067	(74)
Countryside & Culture (MonLife)	1,348	(8)	1,340	1,422	82	40	42
Finance & Business Development (MonLife)	1,507	116	1,623	1,516	(107)	(150)	43
Leisure, Youth & Outdoor Adventure (MonLife)	710	(26)	684	2,378	1,694	1,877	(183)
Enterprise	24,132	(1,511)	22,621	27,238	4,617	5,113	(496)
Legal & Land Charges	839	(6)	833	873	40	92	(52)
Governance, Democracy & Support	3,906	10	3,916	3,938	22	52	(30)
Chief Executives Unit	4,745	4	4,749	4,811	62	144	(82)
Finance	2,597	(63)	2,534	2,707	173	189	(16)
Information, Communication Technology	2,803	135	2,938	2,507	(431)	(128)	(303)
People	1,725	50	1,775	1,707	(68)	6	(74)
Future Monmouthshire	(46)	(25)	(71)	11	82	112	(30)
Commercial & Corporate Landlord	667	(67)	600	1,037	437	515	(78)
Resources	7,746	30	7,776	7,969	193	694	(501)
Precepts & Levies	20,379	1	20,380	20,382	2	2	(0)
Coroner's	117	0	117	140	23	23	(0)
Archives	182	0	182	182	0	0	(0)
Corporate Management	293	0	293	101	(192)	(114)	(78)

Service Area	Original Budget 2020/21	Budget Adjustm ents Months 1-7	Revised Annual Budget	Forecast Outturn	Forecast (Under) / Over Spend @ M7	Forecast (Under) / Over Spend @ M5	Variance from M5 to M7
Non Distributed Costs (NDC)	492	0	492	707	215	108	107
Strategic Initiatives	(167)	228	61	0	(61)	0	(61)
Insurance	1,447	0	1,447	1,502	55	46	9
Corporate Costs & Levies	22,743	229	22,972	23,014	42	66	(24)
Net Cost of Services	165,590	(904)	164,686	171,432	6,746	7,484	(738)
Fixed Asset Disposal Costs	20	45	65	71	6	25	(19)
Interest & Investment Income	(252)	0	(252)	(90)	162	181	(19)
Interest Payable & Similar Charges	4,020	27	4,047	3,817	(230)	(164)	(66)
Charges Required under Regulation	6,251	(108)	6,143	6,061	(82)	(113)	31
Other Investment Income	(1,153)	1,153	0	(14)	(14)	(12)	(2)
Borrowing Cost Recoupment	(3,425)	50	(3,375)	(3,380)	(5)	(0)	(5)
Contributions to Reserves	143	0	143	143	0	0	0
Contributions from reserves	(747)	(4)	(751)	(751)	0	0	0
Appropriations	4,857	1,163	6,020	5,857	(163)	(83)	(80)
Expenditure to be Financed	170,447	259	170,706	177,289	6,583	7,401	(818)
General Government Grants	(64,823)	0	(64,823)	(64,823)	0	0	0
Non Domestic Rates	(32,937)	0	(32,937)	(32,937)	0	0	0
Council tax	(79,572)	(259)	(79,831)	(80,216)	(385)	(305)	(80)
Council Tax Benefit Support	6,885	0	6,885	7,113	228	324	(96)
Financing	(170,447)	(259)	(170,706)	(170,863)	(157)	20	(177)
Net General Fund (Surplus) / Deficit	0	0	0	6,426	6,426	7,421	(995)

- 3.11 As the Council continues to transition from the response phase of the pandemic it is important that Cabinet is kept informed as impacts are being assessed.
- 3.12 Putting the Council's finances into context, pre COVID-19 pandemic, the Council had:

- Brought forward budget savings proposals for 2020/21 of £8.5m to manage budget pressures of £9.5m and alongside a disappointing Welsh Government settlement where the extent of pressures on services were not recognised;
- Benefitted from a significant one-off VAT receipt and flexible use of capital receipts to arrest a £3.76m net over spend against services in 2019/20; and
- Finalised its draft accounts for 19/20 with useable capital receipts of only £3.2m, a Council Fund balance of £8.5m and useable earmarked reserves of £6.4m (of which there is planned use that will reduce earmarked reserves to £5.5m at the end of 2020/21).
- 3.13 The Council was already facing financial challenges pre-COVID-19. The pandemic has accentuated the challenge:
  - Services and existing capacity has been redirected and redeployed to ensure that the Council met its core purpose of protecting life. This has seen additional unbudgeted costs being incurred.
  - Many income generating services have had to stop in order to comply with UK and Welsh Government guidance. The income loss and shortfall is significant and ongoing.
  - There is delay in the implementation of some budget savings proposals for 2020/21 as a result of staff resources being diverted to respond to the pandemic.
- 3.14 This report provides a 'point in time' assessment and forecast for 2020/21. The revenue and capital annual forecast at month 7 is shown in *appendix 1*. The forecasts have been prepared on assumptions that remain uncertain. The forecasts have been supplemented by an analysis of pressures including those that are thought without suitable mitigation to impact on 2021/22. This is shown in *appendix 2* and will inform the budget setting process for 2021/22.
- 3.15 The table below provides a high level analysis of how the £6.43m reasonable worst case forecast outturn is broken down. This shows that whilst there are significant in-year pressures resulting from the COVID-19 pandemic there is also a set of significant in-year pressures that are unrelated or that result from a delay in budget savings proposals being implemented.

	Overall M7 Forecast	Variance to M5	M7 Due to Covid 19 Expendi ture Increase	Variance to M5	M7 Due to Covid 19 Income Loss	Variance to M5	M7 Due to Non Covid 19	Variance to M5
Social Care, Health & Safeguarding	1,706	259	0	0	177	9	1,529	250

Children & Young People	125	106	(50)	(53)	70	0	100	159
Enterprise	4,617	(499)	964	(70)	3,602	11	51	(440)
Chief Executives Unit	61	(84)	29	(2)	50	(13)	(18)	(69)
Resources	192	(499)	320	34	512	(103)	(640)	(430)
Corporate Costs & Levies	44	(23)	0	0	0	0	44	(23)
Appropriations	(163)	(80)	0	0	0	0	(163)	(80)
Financing	(156)	(175)	229	229	0	(324)	(385)	(80)
Total	6,426	(995)	1,492	138	4,411	(420)	518	(713)

- 3.16 The principal in-year non Covid-19 pressures are:
  - A significant pressure within Children's Services relating to a continued increase in the number of looked after children (LAC) cases carrying over from 2019/20 and after the budget was approved.
  - The 2.75% pay award being much higher than the original 1% budget assumption built into the budget and where it had been expected that Welsh Government funding would be forthcoming.
  - Pressures remaining within the Passenger Transport Unit (PTU) and that continue to be worked on as part of the PTU review and where implementation has been impacted by the pandemic.
  - Pressures in waste & recycling as a result of delays in the rollout of waste reconfiguration and changes.
  - Income pressures relating to Civil parking enforcement where savings targets cannot be met.
  - A shortfall against additional commercial income targets as a consequence of the impact of COVID-19 and the current level of market and economic uncertainty which may not be funded by Welsh Government.
  - As result of the late receipt of the final settlement from Welsh Government and the disappointment of there being no funding floor introduced, the remaining efficiency savings that were left to be identified during the financial year.
- 3.17 As the financial year has progressed significant forecast budget savings have been identified and added to the budget forecast to mitigate some of those pressures outlined above. *Appendix 2* provides an analysis of both the significant forecast pressures and savings, the assumptions upon which they are based as well as the risks and sensitivities that apply.

- 3.18 It is important to note that the majority of the savings identified during year to assist the inyear budget recovery are one-off savings and will not bring any further benefit to future year's budgets. Conversely, the majority of those pressures highlighted above are recurrent pressures and will need to be considered as part of the wider budget process for 2021/22 and beyond.
- 3.19 The key risk and uncertainty continues to be the amount of compensatory Welsh Government funding that the Council will receive. Announcements by both Welsh Government and UK Government have been made and have confirmed levels of commitment to support local authorities.
- 3.20 We are grateful to Welsh Government for the funding that has been provided to Welsh Councils to cover costs to date and that we anticipate could potentially meet the income shortfalls forecast for the remainder of the year.
- 3.21 However, we urge Welsh Government to confirm full reimbursement of the £4.13m COVID related income losses and cost pressures as soon as possible and to eliminate financial risk going into the financial year-end.
- 3.22 Beyond Welsh Government funding of in year pressures, assessment will also need to be undertaken of reserve balances and available capital receipts. Clearly this will require a review of the Council's existing reserve strategy and regard will not only need to be given to the current year situation but also to the medium and long term. Reserve balances are finite and act as only a limited buffer to fund one-off costs.

## 4. OPTIONS APPRAISAL

- 4.1 This report provides an update on the current financial situation and the challenges facing the Council now and over the medium term. It has been prepared at a time of great uncertainty as the Council still transitions from the emergency response phase of the COVID-19 pandemic towards a period of recovery.
- 4.2 The outturn forecast that has been prepared for consideration is predicated on assumptions that have been independently assessed by budget holders and subsequently reviewed as part of the budget monitoring process. These assumptions don't look to represent a policy position that Cabinet is looking to take on when services are re-opening. Rather they represent a reasoned assessment of the impact on services in year based on known information, anticipated future changes and estimates.
- 4.3 Appendix 2 provides an analysis of the significant forecast pressures and summarises the assumptions upon which they are based as well as the risks and sensitivities that apply. This has been produced to aid understanding of the forecast and assumptions upon which it has been based.
- 4.4 By far the greatest uncertainty that exists is the level of Welsh Government funding to be received to offset additional costs incurred in responding to the COVID-19 emergency response and the significant income losses that have resulted where services have ceased as a result of the lockdown restrictions in place. However, this risk has diminished

as a result of funding received to date and the significant amount of further funding still available to local authorities in Wales via Welsh Government's COVID Hardship Fund.

4.5 Options will be considered when determining the appropriate response to addressing the budget shortfalls contained in the report as we move throughout the year.

## 5. EVALUATION CRITERIA

- 5.1 This forecast outturn report represents an assessment of the forecast for the 2020/21 financial year based on seven months of data. More so than ever the combination of the impact of the COVID-19 pandemic and the fact that it is only part way through the financial year, and combined with the uncertainties on the level of Welsh Government funding support, means that a level of risk uncertainty should be attributed to the forecast.
- There is an increasing level of comfort that Welsh Government funding will meet additional costs and losses of income brought about by the response to and the impact of the pandemic. However, this continues to represent a risk that will only be mitigated by monthly and quarterly submissions to Welsh Government being agreed. And furthermore and beyond those impacts resulting from COVID-19 there exists a number of significant cost pressures that would need to be managed regardless.
- 5.3 The Council has recently maintained formal reporting to Cabinet at month 2 (period 1), month 5 (period 2) and outturn, with more frequent budget monitoring information being undertaken at a departmental level and reported to management and the Strategic Leadership Team. Only where circumstances necessitate it is more frequent formal reporting to Cabinet required.
- As a result of the significant financial challenges facing the Council there will be a more frequent reporting of the in-year revenue and capital outturn forecast. Formal reporting will take place at months 2, 5, 7, 9 and outturn. There will be no formal reporting of the month 11 outturn forecast as the financial year-end will have already taken place by the time the report has been prepared.
- 5.5 The update of the Medium Term Financial Plan (MTFP) and the development of the budget proposals for 2021/22 and the medium term will again be challenging. Welsh Government has now confirmed that local authorities provisional funding settlement will be announced on the 22<sup>nd</sup> December 2020 with the final settlement being announced on 2<sup>nd</sup> March 2021. As a result of the late notification of funding draft budget proposals for 2021/22 will now not be released for consultation purposes until Cabinet has considered them at its meeting on the 20<sup>th</sup> January 2021.
- 5.6 There is also further uncertainty given that the UK Government has only undertaken a one-year Comprehensive Spending Review which consequently does not enable Welsh Government to provide any additional certainty around indicative budget settlements for Welsh local authorities in future years.

#### 6. REASONS:

6.1 To ensure that the gravity of the financial challenges facing the Council are understood and that reasonable actions are being taken to safeguard the ongoing financial sustainability of the Council.

6.2 To provide a timely update on the current financial circumstances and challenges resulting from the COVID-19 pandemic and that will in turn lead to the Council needing to plan and plot a revised course to ensure it remains financially sustainable into the future.

## 7. RESOURCE IMPLICATIONS:

- 7.1 The resource implications of the current in-year forecast outturn are contained in this report and the attached appendices. At its worst the forecast outturn exhibits an over spend of £6.43m. However, Welsh Government funding will mitigate part of this though it remains unclear as to how far that will extend though levels of confidence have increased.
- 7.2 The financial challenges facing the Council and resulting from the COVID-19 pandemic are significant in the current year and over the next 4 years of the MTFP. Not just for this Council but all councils across Wales and the UK. The Council is having to incur significant costs in its response effort and this will continue as it transitions towards recovery. Furthermore and resulting from the restrictions that UK Government and Welsh Government have had to put in place to contain the spread of the virus we are suffering significant shortfalls in our income levels. Some of these will return more quickly than others as services are able to be safely turned back on.
- 7.3 In terms of how the Council will respond to the challenges faced in the current year and over the medium term this will very much depend on the level of compensating funding received from Welsh Government and the flexibilities afforded to Welsh local authorities to spread the impact over more than one financial year. We are grateful to Welsh Government for the funding that has been provided to Welsh Councils to cover costs to date and that we anticipate could potentially meet the income shortfalls forecast for the remainder of the year.
- 7.4 The Council is working on the basis that it will be fully funded by Welsh Government. However, there is clearly a risk that this will not happen and beyond this there are £518k of non COVID-19 pressures to be managed. Options to mitigate these risks are limited with recourse to draw on the Council Fund, specific earmarked reserves and useable capital receipts. However each of these are at historically low levels and only just above prudent minimum levels.
- 7.5 The more immediate steps have been to curtail non-essential expenditure. Going forward more targeted and planned cost reductions will be challenging and the Council will as always look to minimise impact on service delivery. Though this cannot be guaranteed and is expected if Welsh Government funding falls short of expectations.
- 7.6 There are resultant consequences for the MTFP and the budget process for 2021/22 and these will be developed in parallel in the coming months and to feed into the normal budget cycle and process.
- 8. EQUALITY AND FUTURE GENERATIONS EVALUATION (INCLUDES SOCIAL JUSTICE, SAFEGUARDING AND CORPORATE PARENTING):

- 8.1 This report provides Members with information on the revenue and capital outturn position of the Authority and carries no decisions. There are therefore no equality of future generations' implications directly arising from this report.
- 8.2 Any such impacts will be fully considered subsequently when Council receives the budget recovery plan and revised budget proposals.

## 9. CONSULTEES:

Senior Leadership Team Cabinet

## 10. BACKGROUND PAPERS:

**Appendix 1** – Revenue and capital forecast Outturn report – month 7

Appendix 2 - Pressure analysis - assumptions, sensitivities and risks

**Appendix 3** – Select Committee summary

11. AUTHOR: Peter Davies, Chief Officer for Resources

## 12. CONTACT DETAILS:

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## **Overall Revenue Position**

Table 1: Council Fund 2020/21 Outturn Forecast Summary Statement at Month 7

Service Area	Original Budget 2020/21	Budget Adjustm ents Months 1-7	Revised Annual Budget	Forecast Outturn	Forecast (Under) / Over Spend @ M7	Forecast (Under) / Over Spend @ M5	Variance from M5 to M7
	'000's	'000's	'000's	'000's	'000's	'000's	'000's
Social Care, Health & Safeguarding	50,685	(170)	50,515	52,222	1,707	1,448	259
Children & Young People	55,539	514	56,053	56,178	125	19	106
Enterprise	24,132	(1,511)	22,621	27,238	4,617	5,113	(496)
Chief Executives Unit	4,745	4	4,749	4,811	62	144	(82)
Resources	7,746	30	7,776	7,969	193	694	(501)
Corporate Costs & Levies	22,743	229	22,972	23,014	42	66	(24)
Net Cost of Services	165,590	(904)	164,686	171,432	6,746	7,484	(738)
Appropriations	4,857	1,163	6,020	5,857	(163)	(83)	(80)
Expenditure to be Financed	170,447	259	170,706	177,289	6,583	7,401	(818)
Financing	(170,447)	(259)	(170,706)	(170,863)	(157)	20	(177)
Net General Fund (Surplus) / Deficit	0	0	0	6,426	6,426	7,421	(995)

Table 2: Council Fund 2020/21 Outturn Forecast Detailed Statement at Month 7

Service Area	Original Budget 2020/21	Budget Adjustments Months 1-7	Revised Annual Budget	Forecast Outturn	Forecast (Under) / Over Spend @ M7	Forecast (Under) / Over Spend @ M5	Variance from M5 to M7
	'000's	'000's	'000's	'000's	'000's	'000's	'000's
Adult Services	7,877	(55)	7,822	8,002	180	156	24
Children Services	14,428	(63)	14,365	15,825	1,460	1,459	1
Community Care	24,434	30	24,464	24,460	(4)	(209)	205
Commissioning	1,483	(65)	1,418	1,315	(103)	(63)	(40)
Partnerships	436	0	436	436	0	0	(0)
<b>Public Protection</b>	1,481	(14)	1,467	1,645	178	109	69
Resources & Performance	546	(3)	543	539	(4)	(5)	1
Social Care, Health & Safeguarding	50,685	(170)	50,515	52,222	1,707	1,448	259
Individual Schools Budget	47,420	(356)	47,064	46,748	(316)	(264)	(52)
Resources	1,234	(9)	1,225	1,239	14	22	(8)
Standards	6,885	879	7,764	8,191	427	261	166
Children & Young People	55,539	514	56,053	56,178	125	19	106
Business Growth and Enterprise	2,468	(168)	2,300	2,250	(50)	29	(79)
Facilities & Fleet Management	5,665	(1,266)	4,399	5,621	1,222	1,097	125
Neighbourhood Services	10,483	(26)	10,457	11,240	783	1,153	(370)
Planning, Housing, Highways Development & Flooding	1,951	(133)	1,818	2,811	993	1,067	(74)
Countryside & Culture (MonLife)	1,348	(8)	1,340	1,422	82	40	42
Finance & Business Development (MonLife)	1,507	116	1,623	1,516	(107)	(150)	43
Leisure, Youth & Outdoor Adventure (MonLife)	710	(26)	684	2,378	1,694	1,877	(183)

Service Area	Original Budget 2020/21	Budget Adjustments Months 1-7	Revised Annual Budget	Forecast Outturn	Forecast (Under) / Over Spend @ M7	Forecast (Under) / Over Spend @ M5	Variance from M5 to M7
Enterprise	24,132	(1,511)	22,621	27,238	4,617	5,113	(496)
Legal & Land Charges	839	(6)	833	873	40	92	(52)
Governance, Democracy & Support	3,906	10	3,916	3,938	22	52	(30)
Chief Executives Unit	4,745	4	4,749	4,811	62	144	(82)
Finance	2,597	(63)	2,534	2,707	173	189	(16)
Information, Communication Technology	2,803	135	2,938	2,507	(431)	(128)	(303)
People	1,725	50	1,775	1,707	(68)	6	(74)
Future Monmouthshire	(46)	(25)	(71)	11	82	112	(30)
Commercial & Corporate Landlord	667	(67)	600	1,037	437	515	(78)
Resources	7,746	30	7,776	7,969	193	694	(501)
Precepts & Levies	20,379	1	20,380	20,382	2	2	(0)
Coroner's	117	0	117	140	23	23	(0)
Archives	182	0	182	182	0	0	(0)
Corporate Management	293	0	293	101	(192)	(114)	(78)
Non Distributed Costs (NDC)	492	0	492	707	215	108	107
Strategic Initiatives	(167)	228	61	0	(61)	0	(61)
Insurance	1,447	0	1,447	1,502	55	46	9
Corporate Costs & Levies	22,743	229	22,972	23,014	42	66	(24)
Net Cost of Services	165,590	(904)	164,686	171,432	6,746	7,484	(738)
Fixed Asset Disposal Costs	20	45	65	71	6	25	(19)
Interest & Investment Income	(252)	0	(252)	(90)	162	181	(19)
Interest Payable & Similar Charges	4,020	27	4,047	3,817	(230)	(164)	(66)
Charges Required under Regulation	6,251	(108)	6,143	6,061	(82)	(113)	31

Service Area	Original Budget 2020/21	Budget Adjustments Months 1-7	Revised Annual Budget	Forecast Outturn	Forecast (Under) / Over Spend @ M7	Forecast (Under) / Over Spend @ M5	Variance from M5 to M7
Other Investment Income	(1,153)	1,153	0	(14)	(14)	(12)	(2)
Borrowing Cost Recoupment	(3,425)	50	(3,375)	(3,380)	(5)	(0)	(5)
Contributions to Reserves	143	0	143	143	0	0	0
Contributions from reserves	(747)	(4)	(751)	(751)	0	0	0
Appropriations	4,857	1,163	6,020	5,857	(163)	(83)	(80)
Expenditure to be Financed	170,447	259	170,706	177,289	6,583	7,401	(818)
General Government Grants	(64,823)	0	(64,823)	(64,823)	0	0	0
Non Domestic Rates	(32,937)	0	(32,937)	(32,937)	0	0	0
Council tax	(79,572)	(259)	(79,831)	(80,216)	(385)	(305)	(80)
Council Tax Benefit Support	6,885	0	6,885	7,113	228	324	(96)
Financing	(170,447)	(259)	(170,706)	(170,863)	(157)	20	(177)
Net General Fund (Surplus) / Deficit	0	0	0	6,426	6,426	7,421	(995)

## **DIRECTORATE - DIVISION VARIANCE COMMENTS**

SOCIAL CARE, HEALTH & SAFEGUARDING	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	1,630	1,448	1,707		

## SOCIAL CARE, HEALTH & SAFEGUARDING DIRECTOR'S COMMENTARY:

The month 7 directorate forecast outturn for 2020/21 shows an overspend of £1.707m, a marginal increase since M5 of £259k, after accounting for the Social Care Workforce and Sustainability Grant from Welsh Government of £984k. At M7, our Children Looked After numbers stand at 222 (remaining at the same overall number since month 5) and significant income has been lost in Registrars resulting from the COVID-19 pandemic and cancelled appointments. The Welsh Government has yet to commit to their level of funding to cover the loss of pre booking wedding ceremonies. Of the overall over spend; £346k is because of the pressure from the additional 1.75% unfunded staff pay award and £242k from the 2% staff efficiency saving being deemed unachievable.

The **Adult Services** division is forecasting an overspend of £69k mainly due to the increase in care packages in Monmouth and spend in our own care at home service, partially offset by reduced activity resulting from COVID-19 with the closure of day centres and our in house respite facilities. This area of the directorate has benefitted in year from the Social Care Workforce and Sustainability Grant (SCWS) and Intermediate Care Funding (ICF), with the ICF having a planned termination date of 31st March 2022. The SCWS grant of circa £1m is expected to continue into 2021/22, however as it sits outside of core Welsh Government funding it is important to highlight as a budgetary risk moving forward given that the amount could vary, additional grant terms could be applied or it may cease.

**Children's Services** has a predicted overspend of £1.460m, which remains unchanged since the reported M5 forecast. This element of the directorate received a significant injection as part of the 2020/21 budget allocation; however, this was based on CLA numbers at that time being 197. Since the budget for 2020/21 was set, the service had a further influx of children to 219 at the end of 2019/20, and present count CLA stands at 222 and legal costs still remain at a predicted over spend of £238k.

**Public Protection** continues to strive to remain within its budget allocation, but the COVID 19 pandemic has hit this small service hard and is estimating an overspend of £178K. This is due to the indication that income loss in Registrars may not be fully funded by Welsh Government resulting from cancelled marriages and people not pre booking ceremonies because of COVID-19. Welsh Government have indicated that they will review the overall position towards the end of the financial year and assess if they consider Local Authorities losses to only be delayed or indeed lost.

## **ADULT SERVICES**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	24	156	180		

Due to the additional pay award, not achieving the 2% staff efficiency saving and additional spend in the care at home service.

## **CHILDREN SERVICES**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	1,575	1,459	1,460		

£1m overspend in providing care and placements for our 222 Looked After Children, £238k overspend in legal costs and the remaining overspend as a result of continued use of agency staffing which currently stands at 6 being employed plus the increased staff pay award.

## **COMMUNITY CARE**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	(63)	(209)	(4)		

Mainly on budget but this is being held up by a circa £1m SCWS grant which ends this financial year.

## **COMMISSIONING**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'s	(118)	(63)	(103)		

Ongoing vacant Commissioning Officer post and realignment of Service Level Agreements and Contracts, but reduced by increased staff pay award.

#### **PUBLIC PROTECTION**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'s	211	109	178		

Due to the indication that income loss in Registrars may not be fully funded by Welsh Government resulting from cancelled marriages and people not pre booking ceremonies because of COVID-19. Welsh Government have indicated that they will review the overall position towards the end of the financial year and assess if they consider Local Authorities losses to only be delayed or indeed lost.

## **RESOURCES & PERFORMANCE**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	1	(5)	(4)		

As a result of previous vacant posts within the Finance team, diluted slightly by the increased staff pay award.

CHILDREN & YOUNG PEOPLE	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	84	19	125		

### CHILDREN & YOUNG PEOPLE DIRECTOR'S COMMENTARY:

The Directorate's Month 7 position is an over spend of £125k, which is largely due to the overspend on ALN. However, this has been partially offset by the surplus balance following the closure of Mounton House, which has been transferred to the central CYP budgets to support the wider education budgets.

## **INDIVIDUAL SCHOOLS BUDGET**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	0	(264)	(316)		

Increase in underspend of £52k is due to the Post 16 Teacher Pay Award being funded.

## **RESOURCES**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	37	22	14		

Additional IT Licence costs reported at month 5, are now due to materialise in 2021-22.

## **STANDARDS**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	47	261	426		

- Recoupment increased by (income received from other LA's) (£241,000)
- Independent placement costs overspent by £115,000
- Other LA placement costs overspent by £130,000
- Additional support for pupils attending our schools overspent by £495,000
- Underspend on early years (rising 3's) due to school closure (£150,000)
- Overspend on breakfast clubs
   £88,000

Within the overspend of £495,000 relating to the additional support for pupils attending our own schools, £200,000 relates to additional funding for the additional learning needs units in Overmonnow (£100k) and Monmouth Comprehensive (£100k). Both these units are able to accommodate more MCC pupils, resulting in less pupils needing to be educated either in independent or other LA schools. While this has resulted in an overspend, the fees paid for the other schools would have resulted in the overspend being higher.

Included in the independent placement costs is £108,000 relating to the three remaining pupils at Mounton House, the funding has been transferred from Mounton House to support this.

Breakfast clubs have seen a reduction in numbers since re-opening following the Summer Term lockdown, which has led to a reduction in income.

ENTERPRISE	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	5,950	5,113	4,617		

## **ENTERPRISE DIRECTOR'S COMMENTARY:**

The Enterprise and MonLife Directorate is forecasting an outturn position of £4.617m adverse at month 7. The impact of COVID-19 has been significant across all of the services with both a loss of income and additional costs incurred to operate critical front line services during the pandemic. In addition to the direct impacts of the pandemic service areas have identified pressures where budget savings have not been implemented or ongoing pressures continue to affect services.

Each service area sets out the detail behind these projections in the next sections of this report and the key financial issues and implications that have arisen since COVID-19 and lockdown commenced. The loss of income for MonLife, grounds maintenance, private hire in home to school transport, car parking and trade waste is significant. It is not anticipated that these income streams will be restored fully within this financial year and assumptions have been built into the forecast to account for when the services reopen and recommenced.

Due to the school closure's there has been a direct impact upon the income within schools catering, home to school transport and outdoor education and with ongoing social distancing, bubble and COVID-19 requirements this will have a long term impact on these services. There are also significant increased costs across the directorate, for example, there are additional resource requirements to operate services whilst complying with social distancing within building cleaning, highways, waste services and grounds maintenance as examples.

Across all Services, we are looking to ensure that all eligible additional costs and income losses will be claimed against any Welsh Government funding being made available.

## **BUSINESS GROWTH & ENTERPRISE**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	46	29	(50)		

Business Growth & Enterprise is forecasting a £50k underspend, this can be split down to the following:

**Abergavenny Borough Theatre** – Break-even, the theatre was expecting a £56k overspend but have benefitted from an Arts Council for Wales grant to help fund running costs during Covid-19 lockdown. This is the reason for the positive swing from Month 5.

- Communications £4k underspend due to improved income.
- Community & Partnership Development £21k underspend, this is mainly due to staff savings as we have been able to passport core costs to grant funding.
- Enterprise Management £17k overspend due to unfunded pay award.
- **Strategic Projects** £42k underspend mainly due to staff savings as we have moved costs relating to collaboration to capital as part of capitalisation directive.

### **FACILITIES & FLEET MANAGEMENT**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	1,339	1,097	1,222		

Facilities & Fleet Management is forecasting to overspend by £1,222k – the services within this area are being heavily impacted by the Covid-19 outbreak.

- Catering £409k overspend. The service is anticipating a £596k shortfall in school meal income due to the effect of Covid-19. Schools were closed until mid-July and we are only forecasting meal uptake to be 40% of normal levels for the rest of the year now that pupils have returned. This has been part offset by a reduction in supplies and services due to the reduced meal numbers and staff furlough credits. In addition we are also experiencing pressure on our free school meal budget, the number of pupils entitled to Free School Meals (FSM) have risen from 1,390 to 1,640. There is no additional budget provision for this so if we have 100% uptake between now and year end our income from paid meals will reduce further. We are anticipating that all income losses will be funded by the WG income loss grant.
- **Building Cleaning** £22k underspend. Forecasted income levels remain similar to last year so we are anticipating an under spend against budget. The level of cleaning within our buildings and schools has increased due to Covid-19 requirements and the extra cleaning hours are funded by the WG hardship fund, so the additional cost has not been included in the forecast. In addition, the service has received a schools cleaning grant which has helped cover the increased costs linked to the more expensive chemicals needed to kill COVID-19.
  - Passenger Transport £631k overspend, due in the main to:-
    - > Private Hire & Service 65 £259k loss of private hire income, as we anticipate no private hires, school trips etc. for the rest of the year.

- School Transport Operations £402k overspent, combination of historic staff pressure c/fwd from 2019-20 and estimated additional hours required to cover new Covid-19 transport arrangements and additional staffing required to cover recent contract hand backs.
- > Commissioning £29k underspend, due to :-
  - Staff vacancies.
  - A 25% reduction in contractor payments for Apr-Aug during Covid-19 lockdown.
  - Offset by, the cost of covering contract hand backs due to the low number of available operators within the surrounding area we are finding that replacing contracts are coming at price premium, due to Covid-19 contracts have had to be split and additional vehicles put on to cover.
- Fleet Maintenance £204k overspend, due to:-
  - ➤ The unit is incurring additional vehicle maintenance costs due to the authority's fleet increasing in number due in the main to Covid-19 requirements.
  - Increased depot maintenance.
  - > A reduction in members of the Green Car scheme has hit savings (£6k).

## NEIGHBOURHOOD SERVICES

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	1,456	1,153	783		

Neighbourhood services is forecasting to overspend by £783k – the services within this area have been heavily impacted by the Covid-19 outbreak.

- **Highways & Street Lighting** Forecasting a £72k underspend. This is due to a saving in Street Lighting as electricity price increases were less than budgeted and due to Kwh savings from energy efficient lamp replacement, there is a one-off saving, as we will only see a part year financing loan repayment in 2020-21. Highways Operations and Swtra are currently forecasting to break-even.
- Waste & Street Scene £854k overspend This can be broken down into 2 main areas:-
  - Waste Services £698k overspend due to:-
    - Staff Costs overspending by £231k due to the need to bring in more resource to cope with the impact of Covid-19. This forecast assumes social distancing measures will continue until financial year-end.
    - Vehicle Hire & running costs increasing by £61k extra vehicles have been brought in to help with social distancing of workforce, as above we expect this to continue until year-end.
    - External Income reducing by £56k The lockdown has meant that trade income and re-use shop income will not hit budget.
    - Non-Covid related pressures £350k due to abeyance of Usk CA site closure (£30k), pressure caused by no budget increase for contracts and fuel inflation and the delayed roll out of polyprop bags. In addition the volatility in the recycling market due to Brexit and Covid continue to impact negatively on treatment and disposal costs for recycling and waste materials. This has been part offset by savings in project staff vacancies. In addition we have moved £101k of revenue spend relating to service transformation to capital as part of the capitalisation directive, this is one of the reasons for the improvement from Month 5.
  - ➤ Grounds Maintenance £157k overspend the service has been greatly affected by the Covid-19 outbreak, grounds staff and vehicles were initially redeployed to help in the waste service so external income generation has been affected.

Both services have benefitted in quarter 1 from WG Covid-19 funding to cover lost income and additional spend and we are hopeful that this will continue for the remainder of the year. The forecast above assumes no further grant so if we do receive more the position will improve.

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	1,011	1,067	993		

Planning & Housing is forecasting to overspend by £993k.

- **Planning & Building Control** £199k net overspend mainly due to shortfalls in planning income and building control fees because of Covid-19 lockdown.
- Planning Policy £175k underspend, due to £128k of RLDP costs being moved to the
  capitalisation directive and an underspend of £47k of professional and specialist fees costs due
  to delays in the LDP.
- Housing is forecasting a £567k overspend, main areas include :-
  - A £527k overspend relating to housing our homeless in line with WG policy:-
    - B&B costs are expected to overspend by £223k.
    - We are estimating Emergency hostel increases of £260k due to additional security measures.
    - Increased private rental costs of £44k, as more accommodation is required as a result of homelessness issue.
    - It is anticipated that all of the above will be covered by the WG Covid-19 Hardship fund.
  - Reduced income in Renovation grants as Covid-19 lockdown has affected fees (£50k).
  - £5k overspend in software costs.
- Car Parking, Highways Development & Flooding £402k overspend. Main areas:-
  - Car Parks overspending by £592k Pay & Display and Parking Enforcement income has been affected by the Covid-19 lockdown and we are anticipating a £525k shortfall on our income budget, in addition, we have increased costs in rates, transport and supplies and services of £67k. We are anticipating that the income shortfall will be funded by WG grant.
  - ➤ Highways Development & Flooding underspending by £189k this is mainly due to staff vacancies across the department where the decision has been made to freeze vacant posts to help with recovery of car park overspend.

## (MONLIFE) Countryside & Culture

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	42	40	81		

**Countryside & Culture** is forecasting a £81k overspend. This is predominately down to lost income from event cancellations, postponement of workshops and shop closures in Museums and Learning due to the impact of closing sites due to Covid-19

## (MONLIFE) Finance & Business Development

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	(118)	(150)	(106)		

Finance & Business Development is forecasting to underspend by £106k. There has been lost income due to Covid-19 closures at Tintern Station and Caldicot Castle of £70k, but this has been offset by staff underspends across the services as posts have been purposely held vacant.

## (MONLIFE) Leisure, Youth & Outdoor Adventure

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	2,173	1,877	1,694		

**Leisure, Youth & Outdoor Adventure** is forecasting a £1,694k overspend.

**Leisure Centres** are reporting a combined overspend of £1,573k. Even though our 4 centres reopened earlier than expected, we have not been able to fully open all facilities and because of social distancing, have introduced restrictions on numbers. Significant numbers of people (3,000) are continuing to freeze their memberships but we have seen a large number of cancellations (2,000 to date) resulting in a big hit on income generation. Outdoor Adventure is forecasting a £177k overspend. Both sites have been closed since March and we do not expect them to re-open for residential accommodation visits until January with anticipated income at a fraction of original budget. The over spend has reduced from M5 as we have received qtr1 income loss grant from WG.

The **Youth & Community Team** is reporting a £55k underspend due to staff vacancies.

The department has benefitted in quarter 1 from WG Covid-19 funding to cover lost income and additional spend and we are hopeful that this will continue for the remainder of the year. The forecast above assumes no further grant so if we do receive more then the position will improve.

CHIEF EXECUTIVES UNIT	Month 2	Month 5	Month 7	Month 9	Outturn				
Deficit / (Surplus) £'000s	187	144	62						
LEGAL & LAND CHARGES									
Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn				
Deficit / (Surplus) £'000s	78	92	40						

Land Charges is forecasting to overspend by £50k due to a reduction in income as a result of the impact Covid-19 has had on the Housing market. This is a £13k improvement from month 5 as income activity has been higher than previously anticipated.

Legal is forecasting to underspend by £11k; this is mainly due to savings in employee costs as it has been decided not to fill the employment lawyers post, this saving has been offset by decreased fee income. This is a £39k improvement from month 5 mainly due to the decision not to fill the post in the structure.

## **GOVERNANCE, DEMOCRACY & SUPPORT**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	109	52	23		

Community Hubs are forecasting to overspend by £10k this is due to over spends in Usk PO, as this budget area is not being completely funded and therefore running at a loss, also there is insufficient budget provision for Gilwern Library. This is offset in part by savings across some of the other hubs due to a decrease in spend on supplies and services. The £7k adverse variance from Month 5 is due to the requirement to purchase more books, it was thought at month 5 that this would not be needed due to the Hubs being closed for a period of time.

The Contact Centre is reporting a £29k overspend, this is down to staff costs exceeding budget as restructure savings are put on hold whilst we deal with Covid-19 issues.

The Corporate Section is forecasting to overspend by £12k, this is due to an overspend relating to supplies and services and a copyright licencing fee.

The Democratic Services Section is forecasting to underspend by £48,000, this is due to underspends in supplies and services mainly due to Members working from home. The £34k improvement from month 5 is due to further reductions in supplies and services.

Policy and Partnerships is forecasting to overspend by £19k, this is mainly due to an increase in Welsh Language Translation costs.

RESOURCES	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	782	694	193		

#### RESOURCES DIRECTORS COMMENTARY:

Whilst the COVID-19 pandemic has adversely impacted front line services the directorate has equally suffered significantly but in different ways. The forecast over spend of £193k is in part offset by vacancy savings and notably where senior finance posts and property posts are not being filled. This is not a sustainable position and will not be a permanent feature.

There is a significant pressure of £429k that centres itself on forecast increases in housing benefit claims, and that includes B&B claims for homeless people, and which doesn't attract full subsidy from DWP. Funding is being sought from Welsh Government's COVID-19 Hardship Fund to meet this pressure.

The directorate is also suffering income shortfalls as a consequence of the COVID-19 pandemic, with shortfalls in summons income, in Raglan training centre, Markets and with shortfalls in budgeted commercial income.

The positive variance identified since month 5 can largely be attributed to the capitalisation of eligible costs as part of the increase in capitalisation directive that was approved at month 5. £309k of Digital programme office costs, £66k of transformational costs and £36k of collaborative costs have been capitalised since month 5.

This remains and evolving and dynamic situation that is under constant review and every effort is being made to curtail non-essential spend in recognition of the directorate and whole authority forecast over spend.

### **FINANCE**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	137	189	173		

**Finance** - £262k underspend - as a result of senior Finance staff vacancies and maternity leave. This forecast currently assumes these posts will remain vacant for rest of year.

**Audit** - £36k underspend due to staff savings as we have funded collaboration costs through capital as part of capitalisation directive.

Revenues - £533k overspend. The outturn has been heavily impacted by Covid-19:

- Benefits is forecasting a £429k overspend. The Covid-19 pandemic continues to put this budget under considerable pressure. Welsh Government guidance requires councils to ensure that no one is sleeping rough. As a consequence the number of B&B claims for housing benefit continue to rise (although we are starting to see some levelling off) Not all this expenditure qualifies for housing benefit subsidy, which is resulting in a budget pressure which will likely continue beyond this financial year.
- Council Tax is forecasting a £125k overspend, £86k of this relates to an anticipated shortfall in summons income, following the closure of courts and the decision to temporarily halt recovery for unpaid council tax and business rates, as a result of COVID-19. The remaining balance relates to a

staffing overspend as budget has been moved as part of the Resources restructure, this has been offset by underspends within Finance as detailed above.

• Debtors is underspending by £18k due to a staff vacancy saving, due to the financial impact of Covid-19, a decision has been made not to fill this post.

**Systems & Cashiers** - £62k underspend – main reasons relate to software and system development savings and security carrier costs as activity is down due to Covid-19 shutdown.

## **INFORMATION, COMMUNICATION & TECHNOLOGY**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	40	(128)	(431)		

The ICT section is forecasting a £431k underspend. This is due to :-

- Savings within SRS, they are currently predicting a £52k underspend on our contribution for 2020-21 and are also holding MCC specific reserves totalling £70k - we have requested that these be passed back to us this year.
- A £309,000 saving within our digital programme office as we have passported staff costs that relate to digital transformation to capital as part of the capitalisation directive.

The improvement from month 5 relates to the movement of digital programme office staff costs to capital; this was not included at Month 5.

### **PEOPLE**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	(2)	6	(68)		

The department is forecasting to break-even this year but there are variations amongst sections, the main being:-

- **People Services** £8k overspend, this is due to a shortfall in training income due to Covid-19 of £37k part offset by staff savings within HR of £29k due to staff savings, as posts have only been filled part way through the year.
- Organisational Development £62k underspend, this is mainly due to staff savings as we are transferring staff costs involved with service transformation to capital as part of the capitalisation directive.
- Customer Relations £14k underspend due to a reduction in professional fees.

The improvement from Month 5 of £74k is mainly down to the decision to move staff costs within organisational development to capital.

## **FUTURE MONMOUTHSHIRE**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	112	112	82		

**Future Monmouthshire** is forecasting to overspend by £82k. £112k of Corporate Agency and travel savings have been built into the budget for 2020-21 – currently these are deemed unachievable or are being achieved within directorate budgets and are thus contained in their respective forecasts. This has been offset by staff savings, as we are covering secondment costs of a member of staff from WG. This was not factored in at month 5 and so is the reason for the improvement.

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	495	515	437		

Commercial & Corporate Landlord is forecasting a £437k overspend:-

- Investment Properties is forecasting a combined overspend of £393k, this can be split into 2 areas:-
  - ➤ Investment Assets other £200k overspend, our MTFP for 2020-21 included a £200k saving to reflect additional income from the purchase of more investment properties. Currently (and in part due to Covid-19) there are no further purchases in the pipeline this year so this saving is unachievable.
  - ➤ Castlegate and Newport Leisure Park's (NLP) combined surplus for 2020-21 is estimated to be £417k, although we are more than covering costs this is short on our budgeted target of £609k and we are forecasting a £193k overspend for this year. This is mainly down to a rental income reduction at our NLP site of £265k as we have seen another unit closure and are anticipating a hit on rentals due to the impact Covid-19 is having on the Leisure & Retail sector. Castlegate is forecasting to underspend by £73k, we have benefitted from a one-off windfall of £117k as Alder King have paid over tenant loan repayments that they were holding on our behalf, this has been offset by a £40k anticipated overspend on consultant and maintenance costs.
- Estates £133k over spend. This is mainly due to income not reaching budgeted levels due to 3 issues:
- 1) vacant office space in the Magor means that rental income is down,
- 2) the budget assumed income from the creation of a development company, this has not happened yet,
- 3) our service charge income is down as we are yet to come to an agreement with our tenant BAM.

All 3 total a shortfall of £244k. This is currently being offset by net staffing savings of £111k due to vacant posts only being filled part way through the year.

- Solar Farm £66k underspend even though we have seen ROC unit prices fall due to the drop-off in demand due to Covid-19 lockdown, the solar farm is still generating a surplus, this is a £17k improvement from month 5 mainly due to maintenance costs reducing.
- County Farms £7k overspend, mainly due to rates increases.
- Cemeteries £38k overspend mainly due to increased maintenance work on trees and boundary walls. We have seen less burials due to COVID-19 rules but we are confident that income will remain at 2019/20 levels.
- Markets £160k overspend. This is mainly due to income loss as turnover has been affected by the Covid-19 shutdown and an increase in waste collection charges, but this is offset by staff savings of £20k due to the delayed appointment of the Deputy Markets manager.
- Industrial units £13k overspend mainly due to the cost of EPC surveys and a reduction in rental income.
- Property Services & Facilities Mgt is forecasting a £212k underspend, made up as follows:-
  - ➤ Property & Office Services are forecasting a combined underspend of £102k, this is mainly due to staff savings as some vacant posts will not be filled until later than originally anticipated or frozen until start of next year and a reduction in supplies & Services.

- Property Accommodation is forecasting to underspend by £100k. The main reason for this is due to savings in maintenance and utilities costs as offices have been closed or in limited operation due to Covid-1919.
- > Telephony is forecasting to underspend by £10k as contracted call charges are expected to come in below budget.

CORPORATE COSTS & LEVIES	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	1,480	66	42		
PRECEPTS & LEVIES					
Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	2	2	2		

Small overspend on National parks levy of £2k due to notification of levy late in the budget process.

#### **CORONERS SERVICES**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	23	23	23		

An increase in workload and staffing requirements along with DDA compliance works will lead to a forecast £23k overspend against budget.

#### **CORPORATE MANAGEMENT**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	0	(114)	(191)		

Primarily due to the forecast receipt receivable on the final dissolution of Capita Gwent Consultancy alongside rate refunds on Authority owned premises, which were not known about at month 5.

## **NON DISTRIBUTED COSTS**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	108	108	215		

Additional pension strain costs relating to redundancies. Strain costs relate to staff who retire before their normal pension age and where the employer is required to top up the pension fund to cover the shortfall in contributions. The majority of these costs would not have been known about at budget setting stage due to the uncertainty over the timing, value and individual pension implications of redundancies. A further increase over and above the month 5 figure is now reported due to further notification of some significant early retirements.

#### STRATEGIC INITIATIVES

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	1,300	0	(61)		

The budgets held for incremental pay pressure (£420k pressure) and cross directorate efficiency savings (£359k saving) are to remain centrally and not be distributed to service budgets.

## **INSURANCE**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	47	46	56		

An overspend is currently forecast against the premium budget based on the results of the Insurance renewal and the increase in costs for the period Oct 2020 to April 2021 due to the worsening of claims experience. The flooding events led to a significant property claim at Monmouth LC and Covid-19 has led to significant travel claims relating to cancelled school trips. It should be noted that 2021/22 will see a full year impact of these events, which will need to be taken account of in budget setting.

APPROPRIATIONS	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	(77)	(83)	(163)		
FIXED ASSET DISPOSAL COSTS					
Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	0	25	6		

Costs forecast over and above the current budget due to unforeseen surveys and studies relating to disposal sites. Clarification since month 5 of some costs that were classified as capital in nature and subsequently moved.

## **INTEREST & INVESTMENT INCOME**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	163	181	162		

The forecast rate of return achievable following the Covid-19 pandemic has reduced significantly from budgeted levels as the UK Government refines its economic response. This has also impacted forecast returns on Property and combined funds. Since month 5 income returns on pooled funds have recovered to a level not predicted at month 5 and consequently have improved the forecast.

#### **INTEREST PAYABLE & SIMILAR CHARGES**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	(126)	(164)	(230)		

In October 2019, the PWLB took the unprecedented step of increasing its borrowing margin across the board by 1% in reaction to increased levels of borrowing by Local Authorities to fund commercial investments. This has resulted in PWLB borrowing being uneconomic when compared to short term borrowing sourced from other public bodies and consequently the Authority's approach has been modified resulting in lower borrowing costs in the short term. PWLB has since reversed this decision but longer-term rates continue to remain unattractive in the near term until capital-spending plans are firmed up.

## **CHARGES REQUIRED UNDER REGULATION**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	(113)	(113)	(82)		

A high level of slippage in the capital programme has resulted in some assets not being operational by 31/03/2020 and consequently the MRP charge for those assets being deferred by at least one year. Since month 5, a more detailed piece of work has been undertaken on this large budget and the forecast has been refined.

#### OTHER INVESTMENT INCOME

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	b <sup>1</sup> )	28 (12)	(14)		

Unexpected recoupment following the final winding up of Heritable bank, which had previously defaulted.

FINANCING	Month 2	Month 5	Month 7	Month 9	Outturn	
Deficit / (Surplus) £'000s	336	20	(157)			
COUNCIL TAX BENEFIT SUPPORT						
Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn	
Deficit / (Surplus) £'000s	336	324	229			

This budget continues to be under particular pressure, as a direct result of Covid-19. Since the beginning of the year, caseload has increased and now stands at around 6,050 cases (caseload at the end of March 2019 was 5,721). Cases are slowly beginning to level off. In addition, since the month 5 forecast was prepared the Welsh Government funding for quarter one has come through, which amounted to £76,000 for Monmouthshire. Welsh Government have recently announced that a second tranche of funding for CTRS will be released shortly. Again, we await confirmation of MCC's share of this funding.

## **COUNCIL TAX**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	0	(305)	(385)		

This year's collection rate is still down by 2.2% compared to the same time last year. Recovery action has started and we now have a court date scheduled for January 2021 for formal recovery action to start again. On the plus side the council tax base continues to look healthy, with an additional 330 properties added to the base since it was prepared last October. As a result, forecast to collect an additional £385,000 income this year.

## 2. SCHOOLS

- 2.1. A Board of Governors who are responsible for managing the school's finances directly governs each of the Authority's Schools. However, the Authority also holds a key responsibility for monitoring the overall financial performance of schools. Below is a table showing the outturn forecast Schools' balances position based on month 5 projections for each Educational Cluster.
- 2.2. The monitoring earlier in the year at month 2 included a surplus balance of £206,518 for Mounton House. As the school has closed this has been transferred centrally. £107,000 has been used to support the placement costs for the 3 remaining MCC pupils and the remaining £100,000 has been used to offset the overspend in CYP. Included in the table below are the total balances excluding Mounton House for comparison.

Draft Council Fund Outturn 2020/21 – School Balances Summary outturn position at Month 7	(A) Opening Reserves (Surplus) / Deficit Position 2020/21 £000's	(B) Forecast Movement from / (to) School Balances @ Month 5 £'000	(C) Forecast Movement from / (to) School Balances @ Month 7 £'000	(A+C) Forecast Reserve Balances at 2020/21 Outturn £'000
Cluster				
Abergavenny	(118)	(316)	(299)	(417)

Caldicot	160	81	18	178
Chepstow	24	235	205	229
Monmouth	518	(98)	(129)	389
Special	(149)	180	193	44
Total	435	82	(13)	422
Total Excl Mounton House	607	(91)	(185)	422

- 2.3. Collective School Balances at the beginning of the financial year amounted to a £435,000 deficit. The Schools month 2 forecast draw on reserves was £374,000 which resulted in a forecast deficit balance of £809,000. At month 5, the forecast deficit balance had improved by £293,000 taking the forecast deficit to £517,000. At month 7, the forecast deficit balance has improved by a further £95,000 taking the forecast deficit to £422,000. It should be noted that King Henry VIII Comprehensive School have requested a Local Authority loan of £250,000 which has been approved by the Governing Body.
- 2.4. The movement of individual schools forecasting to be in deficit during the financial year is shown below:

Start of year	Month 2	Month 5	Month 7
Total: 17	Total: 14	Total: 12	Total: 13
Caldicot Comprehensive	Caldicot Comprehensive	Caldicot Comprehensive	Caldicot Comprehensive
Chepstow Comprehensive	Chepstow Comprehensive	Chepstow Comprehensive	Chepstow Comprehensive
King Henry VIII Comprehensive	King Henry VIII Comprehensive	**	
Monmouth Comprehensive	Monmouth Comprehensive	Monmouth Comprehensive	Monmouth Comprehensive
Llandogo Primary	Llandogo Primary	Llandogo Primary	Llandogo Primary
Llantilio Pertholey CIW Primary			
Magor CIW Primary			
Osbaston CiW Primary	Osbaston CiW Primary	Osbaston CiW Primary	Osbaston CiW Primary
Overmonnow Primary			Overmonnow Primary
Pupil Referral Service	Pupil Referral Service	Pupil Referral Service	Pupil Referral Service
Raglan CiW Primary	Raglan CiW Primary		
Rogiet Primary			
St Mary's RC Primary	St Mary's RC Primary	St Mary's RC Primary	St Mary's RC Primary
	The Dell Primary School	The Dell Primary School	The Dell Primary School
Thornwell Primary	Thornwell Primary	Thornwell Primary	Thornwell Primary
Undy Primary	Undy Primary	Undy Primary	Undy Primary
Ysgol Gymraeg Y Fenni	Ysgol Gymraeg Y Fenni	Ysgol Gymraeg Y Fenni	Ysgol Gymraeg Y Fenni
Ysgol Gymraeg Y Ffin	Ysgol Gymraeg Y Ffin	Ysgol Gymraeg Y Ffin	Ysgol Gymraeg Y Ffin

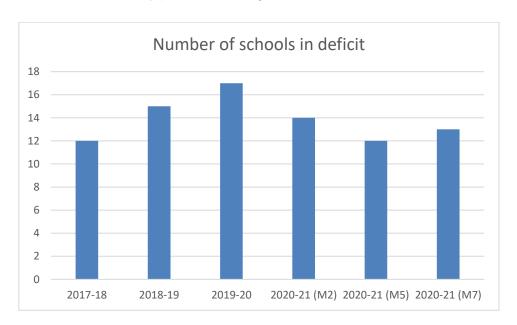
<sup>\*\*</sup> King Henry VIII Comprehensive School forecast balance at month 5 onwards includes a Local Authority loan of £250,000 which is estimated to result in a surplus year end balance.

2.5. All schools in a deficit budget have, or are in the process of agreeing recovery plans. These recovery plans will be confirmed with both the Local Education Authority and each School's Governing Body. Once finalised the schools with significant deficits will be monitored by the Cabinet member for Children and Young People and Resources on a termly basis.

2.6. Total schools balances are exhibiting a fluctuating trend with some schools showing a continuing reduction in schools balances which is of concern and others a more balanced trend.

Financial Year-end	Net level of School Balances
2014-15	(1,140)
2015-16	(1,156)
2016-17	(269)
2017-18	(175)
2018-19	232
2019-20	435
2020-21 (Forecast)	422

2.7. However, set against this and as referenced above the number of schools in deficit is forecasting to reduce as the financial year progresses illustrated by the following table. This provides some overall comfort that recovery plans are taking effect.



2.8. There has been a significant reliance on reserve balances to supplement school spending plans in the last 4 years across individual schools with a certain amount of replenishment. As a rough guide, prior to 2010, Welsh Government advocated that school balance levels equated to no more than £50,000 for a primary school and £100,000 for a secondary school. Members may wish to seek a comfort that balances are not being used to subsidise and sustain core costs such as staffing.

#### 3 CAPITAL OUTTURN

3.1 The summary forecast Capital position at Month 7 is as follows:

## Forecast Capital Outturn Position 2020/21 at Month 7

Select Portfolio	Slippage B/F	Original Budget	Budget movem ents	Forecast Slippage	Revised Budget 2020/21	Forecast at M7	Varian ce M7	Varian ce at M5
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Expenditure								
Children & Young People	1,245	14,423	655	(12,483)	3,840	3,840	0	0
Economic & Development	17,496	3,068	30	(18,012)	2,582	2,582	0	0
Adult	300	5,678	0	(5,978)	0	0	0	0
Strong Communities	5,801	10,139	3,817	(897)	18,860	18,860	0	0
Total Expenditure	24,842	33,308	4,502	(37,370)	25,282	25,282	0	0
Financing								
Supported Borrowing	0	(2,417)	0	0	(2,417)	(2,417)	0	0
General Capital Grant	0	(2,423)	0	0	(2,423)	(2,423)	0	0
Grants and Contributions	(393)	(18,229)	(3,797)	15,628	(6,791)	(6,791)	0	0
S106 Contributions	(1,052)	0	0	78	(974)	(974)	0	0
Unsupported Borrowing	(22,546)	(5,275)	0	20,464	(7,357)	(7,357)	0	0
Reserve & Revenue Funding	(239)	(2)	0	0	(241)	(241)	0	0
Capital Receipts	(612)	(3,462)	(705)	1,200	(3,579)	(3,579)	0	0
Leasing	0	(1,500)	0	0	(1,500)	(1,500)	0	0
Total Financing	(24,842)	(33,308)	(4,502)	37,370	(25,282)	(25,282)	0	0

- 3.2 The capital expenditure forecast outturn at month 7 shows no variance due to a forecasted full spend against the revised budget net of forecast slippage.
- 3.3 The outbreak of the COVID-19 pandemic has caused significant disruption to the progress of budgeted capital schemes with forecast slippage at month 7 totalling £37.4m (£25.2m at month 5). The impact is felt in both internally and externally managed projects, with disruption to external supply chains, increased contract risk and potential inflationary cost pressures sitting alongside internal resourcing pressures.
- 3.4 The forecast slippage is broken down as follows:

Scheme	Forecast Slippage M2 (000's)	Forecast Slippage M5 (000's)	Forecast Slippage M7 (000's)
Asset Investment fund	(0000)	18,142	18,142
Tranche 'B' King Henry Future Schools			12,484
Crick Road Care Home	5,978	5,978	5,978
County Hall 'J' block		544	544
IT upgrade and refurbishment for the Council Chamber		200	200
Section 106 schemes		131	78
Property schemes		229	74

# 3.5 **Useable Capital Receipts Available**

3.6 In the table below, the effect of the changes to the forecast capital receipts at Month 7 on the useable capital receipts balances available to meet future capital commitments are illustrated. There is also a comparison to the balances forecast within the 2020/24 MTFP capital budget proposals.

	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
Balance as at 1st April	3,207	5,120	8,253	8,698	7,944
Capital receipts used for financing	(1,488)	(2,059)	(859)	(859)	(859)
Capital receipts used to support capitalisation direction	(2,091)	0	0	0	0
Capital receipts Received or Forecast	5,492	5,192	1,304	104	104
Forecast Balance as at 31st March	5,120	8,253	8,698	7,944	7,189
Forecast Balance 2020/24 MTFP	9,904	10,245	10,791	10,136	10,136
Variance compared to 2020/24 MTFP	(4,784)	(1,992)	(2,093)	(2,192)	(2,947)

- 3.7 Forecasted capital receipts of £4.1m are delayed from 2020/21 to 2021/22 in regard to sales of land at Rockfield Farm, Undy, Chepstow Road, Raglan and Penarth Farm due to the delay in receiving offers because of the Covid-19 pandemic and site constraints concerning Penarth Farm.
- 3.8 Forecasted balances held at the end of each financial year are lower than forecasted in the 2020/24 MTFP. Ignoring timing differences in the realisation of capital receipts, this is largely attributable to the use of unbudgeted receipts under the capitalisation direction in 2019-20 and 2020-21 and if this trend of utilisation is maintained, this will be reflected in a greatly reduced balance being carried forward in subsequent years to fund future capital schemes.



Social Care, Health & Safeguarding	Non Covid-19 Pressures	C	OVID- 19 Specif	ic	
DIVISION	Net Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)	Costs incurred due to changes in service delivery (£000)	Total
Adult Services	181	0	0	0	181
Children Services	1,460	0	0	0	1,460
Community Care	(4)	0	0	0	(4)
Commissioning	(104)	0	0	0	(104)
Partnerships	0	0	0	0	0
Public Protection	0	0	177	0	177
Resources & Performance	(4)	0	0	0	(4)
	1,529	0	177	0	1,706

	Social Care, Health & Safeguarding	Non Covid-19 Pressures	COVID	- 19 Specific PRE	SSURES	НЕ	EADLINE PRESSURE ANALYSIS		20	-21 Sensitiv	vity	MTFP Ris	k 21-22
		Service	Expenditure	Shortfall /Loss	Costs incurred	Core assumptions used to	Factors that are	Risk Factor (%)/ Future	Worst	Medium	Best £000	Pressure £000	Risk
		Pressures not	directly	of Income due	due to	calculate forecast pressure*	attributable / can alter	Impact Pressures on	£000	£000			High/Med/L
Ų		related to	attributable to	to Covid-19	changes in		forecast pressure figure /	Service where no value					ow
ag		Covid-19	Covid- 19	(£000)	service		Sensitivity Value (£0,000) ~	offered /Other factors					
ge		(£000)	(£000)		delivery (£000)								
35	Adult Services												
	Not achieving income target and the 2% staff efficiency saving, coupled with the increased staff pay award	588				Pay award additional cost is £346K and cost centres that cannot meet the 2% staff efficiency saving as front line services totals £242K			588			588	
	Capitalisation	(114)											
	Reduced capacity to offer services (C19)	(293)											
	Total Adult Services	181	0	0	0				588	0	0	588	
	Children Services												
	Placement costs for LAC and non LAC population	872				2020/21 M7 forecast						872	
	Legal costs	238				2020/21 M7 forecast						238	
Ī	Agency staffing	350				2020/21 M7 forecast			350			350	
Ī	Total Children's Services	1,460	0	0	0				350	0	0	1,460	
Ī	Community Care												
Ī	Increase in care packages	260											
Ī	TWUD SCWS Grant	(440)											
ſ	DOLS Capitalised	(100)						_					
Г	Other	26											

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Increase in care packages (Radis Usk)	250				Reintegration of Radis USK contract					250	
Total Community Care	(4)	0	0	0			0	0	0	250	
Commissioning											
Vacancy	(72)										
Service level contracts not being able to be run	(32)										
Total Commissioning	(104)	0	0	0			0	0	0	0	
Partnerships											
Total Partnerships	0	0	0	0			0	0	0	0	
Public Protection											
Lost income for Registrars mainly due to											
cancelled/reduced weddings and			177								
ceremonies											
Total Public Protection	0	0	177	0			0	0	0	0	
Resources & Performance											
Other	(4)									0	
Total Resources & Performance	(4)	0	0	0			0	0	0	0	
Total Social Care, Health & Safeguarding	1,529	0	177	0			938	0	0	2,298	

Children & Young People	Non Covid-19 Pressures	c	OVID- 19 Specif	ic	
DIVISION	Net Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)	Costs incurred due to changes in service delivery (£000)	Total
Individual Schools Budgets	(316)	0	0	0	(316)
Resources	10	0	0	5	15
Standards	406	(50)	70	0	426
	100	(50)	70	5	125

	Children & Young People	Non Covid-19 Pressures	COVID-	- 19 Specific PRE	SSURES	1	HEADLINE PRESSURE ANALYSIS		20	-21 Sensitiv	ity		MTFP Ris	k 21-22
		Service Pressures not related to Covid-19 (£000)		of Income due to Covid-19 (£000)		calculate forecast pressure*	Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~	Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors	Worst £000	Medium £000	Best £000		Risk High/Med /Low	Notes
P <sub>2</sub>	Individual Schools Budgets  Post 16 funding  Mounton House transfer	(56) (260)												
age	Total Individual Schools Budgets	(316)	0	0	0				0	0	0	0		
37	Resources Finance	9	0	0	5	Salary costs relating to a mutual supply compensation scheme	0	No risk going forward	5				Low	
	ICT	14				Total costs for the year to ensure all the essential upgrades are completed.			14				Low	
Ì	Other	(13)												
l	Total Resources	10	0	0	5				19	0	0	0		
ĺ	Standards													
	Loss of income for breakfast club for the summer term	18		70		This is the loss of income from breakfast clubs for the summer term and the initial two weeks at the start of September. The loss of income is £90,000 with a cost saving of £20,000. It is anticipated that this can be reclaimed from Welsh Government	£4,000 per week	50% - currently lower numbers attending breakfast club	156	104	70	0	Low	The risk for 21-22 is that no breakfast clubs operate during the 20-21 academic year

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					Savings due to rising 3's						
Early Years	(100)	(50)			not being admitted into						
Edily fedis	(100)	(50)			schools in the summer						
					term due to covid						
ALN	478									431	
Other	10										
Total Standards	406	(50)	70	0			156	104	70	431	
СҮР	100	(50)	70	5			175	104	70	431	

ENTERPRISE	Non Covid-19 Pressures	C	OVID- 19 Specif	ic	
DIVISION	Net Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)	Costs incurred due to changes in service delivery (£000)	Total
Business Growth & Enterprise	(50)	0	0	0	(50)
Facilities & Fleet	409	145	668	0	1,222
Neighbourhood Services	279	292	212	0	783
Planning & Housing	(402)	0	869	527	994
MonLife	(185)	0	1,853	0	1,668
	51	437	3,602	527	4,617

	51	437	3,602	527	4,617								
ENTERPRISE	Non Covid-19 Pressures	COVID	- 19 Specific PRE	SSURES	Н	EADLINE PRESSURE ANA	ALYSIS	20	)-21 Sensitiv	rity			MTFP Risk 21-22
	Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	(£000)	Costs incurred due to changes in service delivery (£000)	Core assumptions used to calculate forecast pressure*	Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000) ~	Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors	Worst £000	Medium £000	Best £000	Pressure £000	Risk High/Med /Low	Notes
Business Growth & Enterprise													
Community & Pship Dev - staff costs covered by grant funding	(21)												
Communications - improved income	(4)												
Strategic Projects - staff saving - transferring staff collaboration costs to capital.	(42)												
Enterprise Mgt - Pay award budget shortfall	17												
Total Business Growth & Enterprise	(50)	0	0	0				0	0	0	0		
Facilities & Fleet													
Schools Catering - Loss of income/FSM increase	0	0	409	0							314	Med	Loss of income due to increase in FSM entitlement (£114k), Loss of general meal uptake (£200k)
Building Cleaning - Covid cleaning grant, assumes school cleaning funded by grant.	(22)	0	0	0									
PTU - Staffing Pressure	401	0	0	0							401	Med	Recurring pressure.
PTU - New Software Package - Moved to Capitalisation.	0	0	0	0									
PTU - Loss of Private Hire Income due to Covid			243								243	Med	Impacted by Covid, guidelines might impact ability to generate external income next year.
PTU - Service 65 income loss due to Covid			16										
PTU - Grass Routes	0		0										
PTU Commissioning - Contract savings offset by increased covid costs.	(108)	79											
Transport - Green car scheme loss, increased repair costs for additional vehicles taken on for covid.	138	66											
Total Facilities & Fleet	409	145	668	0				О	0	0	958		
Neighbourhood Services													
Highways & Streetlighting - Streetlighting energy saving.	(71)					-	_						

	Waste - Increased Staff Costs due to Covid social distancing requirements.		231		0							
	Waste - Increased vehicle Hire & Running Costs due to Covid social distancing requirements.		61		0							
	Waste - External Trade Income			56								
	Waste - Existing budget Pressures	350								350	High	Recurring pressure
	Grounds Maintenance - Reduction in external trade income as a result of Covid.	0	0	156	0							
	Total Neighbourhood Services	279	292		0		0	0	0	350		
	Planning & Housing											
	Planning - Reduction in planning & Building Control Fees.	(95)	0	294	0					200	High	Income projections from planning applications are expected to be down next year but will pick back up once new LDP is agreed.
	LDP - Consultant Uspend (£128k to capitalisation)	(175)										
	Civil Parking Enforcement - Income Pressure	67		288								
	Car Parking Income down due to Covid Restrictions.	0	0	197	0							
Á	Car Parking - Season Tickets & Permits			40								
ט	Highway Dev & Flooding	(190)										
2	Housing - Renovation grants - Loss of fee income due to covid restrictions.	(190)		50						0		
\	Housing - Software Costs	5										
D	Housing Misc	(14)										
	Homelessness - Increase in B&B costs, security costs and meals due to Covid				527					527	111-1	Costs will remain if alternative provision isn't found, no guaranteed any further WG funding next year.
	Total Planning & Housing	(402)	0	869	527 <b>527</b>		0	0	0	727	High	
	MONLIFE											
	Loss of Leisure Centre Income due to sites being closed for Covid.	0	0	1,573	0					1,340		Restrictions and site closures through covid, loss of consumer confidence 35% loss. This assumes that sites are fully open but with reduced membership and general usage
	Outdoor Education - Loss of income as centres closed due to Covid.	0	0	176	0					360		Restrictions and site closures through covid, loss of consumer confidence 50% loss. Potentially no booking until 2021/22 academic year - Spring / Summer being highest income generating period
	Countryside & Culture - income loss due to event cancellation			48						74		Restrictions and site closures through covid, loss of consumer confidence - estimated impact 25% of income
	Countryside & Culture - Software Ospend & Match funding requirement	33										
	Active Travel	0										
	Youth & Community - staff saving	(55)										

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Museums & Attractions- Loss of income as sites closed due to Covid. Staff savings	(163)	0	56	0					89	ShireHall - Potential Movement of Monmouth Museum to ShireHall Venue is used for wedding receptions, parties and other general bookings such as welsh classes etc., this income is likely to be lost
TOTAL MONLIFE	(185)	0	1,853	0		0	0	0	1,863	
TOTAL ENTERPRISE & MONLIEF	51	437	3 602	527		0	0	0	3 898	

Chief Executive	Non Covid-19 Pressures	Covid-19 COVID- 19 Specific							
DIVISION	Net Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)		Total				
Legal & Land Charges	(11)	0	50	0		39			
Governance, Democracy & Support	(7)	0	0	29		22			
	(18)	0	50	29		61			

Chief Executive	Non Covid-19 Pressures	COVID	- 19 Specific PRE	SSURES		HEADLINE PRESSURE ANAL	YSIS	20	-21 Sensitiv	rity		MTF	P Risk 21-22
	Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)	Costs incurred due to changes in service delivery (£000)	Core assumptions used to calculate forecast pressure*	Factors that are attributable / can alter forecast pressure figure / Sensitivity Value (£0,000)	Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors	Worst £000	Medium £000	Best £000	Pressure £000	Risk High/Med/Low	Notes
Legal & Land Charges													
Reduction in Land Charges Income due to impact of Covid on Housing market.	0	0	50								50	Med	Dependant on how housing market reacts to impact of Covid.
Legal - Staff savings as not filling employment lawyer post.	(11)												
Total Legal & Land Charges	(11)	0	50	0				0	0	0	50		
Governance, Democracy & Support													
Community Education - Loss of income due to closures of sites due to Covid.	1	0	0	0									
Contact Centre - Overspend as restructuring has been put on hold during Covid.		0	0	29							29	Med	Current climate means restructure cannot be implemented so staff sav are not forthcoming.
Corporate - unbudgeted licensing cost, supplies & Serv	11												
Democratic Services - underspend in Supplies & Services.	(48)												
Policy & Pships - Welsh Translation Costs	19												
Community Hubs - Usk PO, increased book purchase.	10												
Total Governance, Democracy & Support	(7)	0						0	0	0			
TOTAL CEO's	(18)	0	50	29				0	0	0	79		

RESOURCES	Non Covid-19 Pressures	Covid-19 COVID- 19 Specific							
DIVISION	Net Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)	Costs incurred due to changes in service delivery (£000)	Total				
Commercial, Corporate & landlord Services	(38)	0	475	0	437				
Finance	(148)	320	0	0	172				
Future Monmouthshire	82	0	0	0	82				
Information Communication Technology	(431)	0	0	0	(431)				
People	(105)	0	37	0	(68)				
	(640)	320	512	0	192				

	Non	COVID	10 C:6- DDE	ccupec		HEADLINE PRESSURE ANA	LVCIC	20	24 Camalah				MTFP Risk 21-22
RESOURCES	Covid-19 Pressures	COVID	- 19 Specific PRE	SSURES	'	HEADLINE PRESSURE AIN	ILTSIS	20	)-21 Sensitiv	rity			IVITEP RISK 21-22
	Service	Expenditure	Shortfall /Loss	Costs incurred	Core assumptions	Factors that are	Risk Factor (%)/ Future	Worst	Medium	Best £000	Pressure	Risk	Notes
	Pressures not	directly	of Income due	due to changes	used to calculate	attributable / can alter	Impact Pressures on	£000	£000	Dest 1000	£000		
	related to	attributable to	to Covid-19	in service	forecast pressure*		Service where no value	1000	1000		1000	/Low	
	Covid-19	Covid- 19	(£000)	delivery (£000)	Torecast pressure	/ Sensitivity Value	offered /Other factors					/LOW	
	(£000)	(£000)	(1000)	delivery (2000)		(£0,000) ~	offered / other factors						
	(1000)	(1000)				(10,000)							
Commercial, Corporate & landlord Services													
Estates - Income Pressure - Rental loss from													
Magor, development company not yet set up													Depending on Covid situation we might not be able to
(budget assumed income stream).													rent out the spare office accommodation at Magor,
(budget assumed medine stream).	55	0	79	0							179	High	ongoing issue of development company.
Sustainability & Solar Farm	(97)		0										
Commercial Investments	(73)		266										
				1									
Investment Income Pressure				1									There is a high possibility that we will not enter into any
3	200	0	0	0							200	High	additional investment purchases in 21-22.
MCC Markets - Income Loss	30		130										
Industrial Units	13												
													Cemetery income has been down for a number of years
Cemeteries													and analysis indicates that it will remain below budget
	38										38	High	going forward.
County Farms	8												
Property & Office Services	(112)												
Property Accommodation	(100)												
Total Commercial, Corporate & landlord Services	(38)	0	475	0				0	0	0	417		
Finance													
													the state of the s
													Housing benefit may struggle next year if local economy
Benefits - B&B HB claims increasing due to Covid,													struggles with impact of covid. The shortfall caused from
not all can be claimed against Housing benefit	100	220	0	0							420		housing the Homeless will continue unless additional
subsidy so pressure on budget.  Council Tax & NNDR - Shortfall in Summons	109	320	0	"							429	Med	funding is forthcoming.
income due to courts being closed and decision to				1									
halt recovery of Unpaid Council Tax & Business				1									
Rates. Salary overspend as budget moved as part				1									
of restructure that has not taken place yet.				1									
or restructure that has not taken place yet.		_	_	_								l	
Audit conitalization of calany	121 (36)	0	0	0							50	Med	Summon income may still be impacted by Covid closures.
Audit - capitalisation of salary	(18)			1								<del>                                     </del>	
Debtors - Vacant post Finance & Imp - Senior staff vacancy saving	(18)			+								1	
Systems & Exchequer - Security carrier savings,	(262)		-	<del></del>								-	
systems & Exchequer - Security carrier savings, system dev postponement savings.				1									
system dev postponement savings.	(62)			1									
•	(/		•	-					•		•		•

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Total Finance	(148)	320	0	0		0	0	0	479		
Future Monmouthshire											
Future Monmouthshire - Unachievable 20-21											
Savings relating to Authority Wide Agency (£80k)											
and Fuel reductions (£34k). Offset by staff											Recurring pressure - crosscutting savings yet to be
secondment savings (£30k)	82	0	0	0					82	High	finalised.
Total Future Monmouthshire	82	0	0	0		0	0	0	82		
ICT											
ICT - SRS savings & reserve	(122)										
DPO - Capitalisation of salaries	(309)										
Total ICT	(431)	0	0	0		0		0			
People											
											Recurring income pressure, turnover has also been hit
Corporate Training - Reduced Income											further by Covid lockdown so can't see it recovering next
	0	0	37	0					37	Med	year.
Customer Relations - Reduction in Professional											
fees	(14)										
Innovation - Staff costs to Capitalisation Directive											
·	(62)										
People Services - Staff Savings in HR	(29)										
Total People	(105)	0	37	0		0	0	0	37		
TOTAL RESOURCES	(640)	320	512	0		0	0	0	1,015		

Corporate	Non Covid-19 Pressures	C			
DIVISION	Net Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	to Covid-19 (£000)	Costs incurred due to changes in service delivery (£000)	Total
Precepts & Levies	2	0	0	0	2
Coroner's	23	0	0	0	23
Corporate Management	(191)	0	0	0	(191)
Non Distributed Costs (NDC) Strategic Initiatives	215 (61)	0	0	0	215 (61)
Insurance	56	0	0	0	56
	44	0	0	0	44

		Non Covid-19 Pressures	COVID-	19 Specific PRE	SSURES	H	IEADLINE PRESSURE AI	NALYSIS	20	-21 Sensitiv	vity	MTFP R	isk 21-22
Page		Covid-19	directly attributable to Covid- 19	(£000)	due to changes in service	assumptions used to calculate forecast	Factors that are attributable / can alter forecast pressure figure /	Risk Factor (%)/ Future Impact Pressures on Service where no value offered /Other factors	Worst £000	Medium £000	Best £000	Pressure £000	Risk High/Med /Low
Эe		(£000)	(£000)		delivery (£000)	pressure*	Sensitivity Value (£0,000) ~						
45	Precepts & Levies												
$\mathcal{O}$	National parks levy	2											
L	Total	2	0	0	0				0	0	0	0	
	Coroner's												
L	Coroner Fee	23											
	Total	23	0	0	0				0	0	0	0	
	Corporate Management												
	Capita Gwent	(109)											
	Rate rebates	(101)											
	Other	19											
	Total	(191)	0	0	0				0	0	0	0	
	Non Distributed Costs (NDC)												
	Strain costs	215											
	Total	215	0	0	0		•		0	0	0	0	
	Strategic Initiatives												
	Other	(61)							•				
	Total	(61)	0	0	0				0	0	0	0	
	Insurance												
	Premium	56										131	High
Ī	Total	56	0	0	0				0	0	0	131	
	Total	44	0	0	0				0	0	0	131	

Appropriations	Non Covid-19 Pressures	C	OVID- 19 Specif	ic	
DIVISION	Net Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)	Costs incurred due to changes in service delivery (£000)	Total
Fixed Asset Disposal Costs	6	0	0	0	6
Interest & Investment Income	162	0	0	0	162
Interest Payable & Similar Charges	(230)	0	0	0	(230)
Charges Required under Regulation	(82)	0	0	0	(82)
Other Investment Income	(14)	0	0	0	(14)
<b>Borrowing Cost Recoupment</b>	(5)	0	0	0	(5)
	(163)	0	0	0	(163)

		Non Covid-19 Pressures	COVID-	· 19 Specific PRES	SSURES	HE/	ADLINE PRESSURE AN	ALYSIS	20	-21 Sensitiv	rity	MTFP R	isk 21-22
		Service	Expenditure	Shortfall /Loss	Costs incurred	Core assumptions	Factors that are	Risk Factor (%)/	Worst	Medium	Best £000	Pressure	Risk
		Pressures not	directly	of Income due	due to changes	used to calculate	attributable / can	Future Impact	£000	£000		£000	High/Med
		related to	attributable to	to Covid-19	in service	forecast pressure*	alter forecast	Pressures on Service					/Low
		Covid-19	Covid- 19	(£000)	delivery (£000)		pressure figure /	where no value					
$\sim$		(£000)	(£000)				Sensitivity Value	offered /Other factors					
ag							(£0,000) ~						
Je	Fixed Asset Disposal Costs												
(D	Other	6											
4	Total	6	0	0	0				0	0	0	0	
တ	Interest & Investment Income												
	Interest Receivable	162											
	Total	162	0	0	0				0	0	0	0	
	Interest Payable & Similar Charges												
	Interest payable	(230)											
	Total	(230)	0	0	0				0	0	0	0	
	Charges Required under Regulation												
Ī	MRP	(82)											
	Total	(82)	0	0	0				0	0	0	0	
	Other Investment Income												
Ī	Other	(14)											
Ī	Total	(14)	0	0	0				0	0	0	0	
	Borrowing Cost Recoupment												
	Other	(5)											
	Total	(5)	0	0	0				0	0	0	0	
L	Total	(163)	0	0	0				0	0	0	0	

Financing	Non Covid-19 Pressures	C	COVID- 19 Specific				
DIVISION	Net Service Pressures not related to Covid-19 (£000)	Expenditure directly attributable to Covid- 19 (£000)	Shortfall /Loss of Income due to Covid-19 (£000)	Costs incurred due to changes in service delivery (£000)	Total		
Council Tax	(385)	0	0	0	(385)		
Council Tax Reduction Scheme	0	229	0	0	229		
	(385)	229	0	0	(156)		

		Non Covid-19 Pressures	COVID	- 19 Specific PRE	SSURES	ŀ	HEADLINE PRESSURE ANA	ALYSIS	20	-21 Sensitiv	ity	MTFP R	isk 21-22
		Service	Expenditure	Shortfall /Loss	Costs incurred	Core assumptions	Factors that are	Risk Factor (%)/	Worst	Medium	Best £000	Pressure	Risk
		Pressures not	directly	of Income due	due to changes	used to calculate	attributable / can alter	Future Impact	£000	£000		£000	High/Med
		related to	attributable to	to Covid-19	in service	forecast	forecast pressure	Pressures on Service					/Low
		Covid-19	Covid- 19	(£000)	delivery (£000)	pressure*	figure / Sensitivity	where no value					
		(£000)	(£000)				Value (£0,000) ~	offered /Other factors					
_													
	Council Tax												
_	CT Income	(385)											
	Total	(385)	0	0	0				0	0	0	0	
Ų	Council Tax Reduction Scheme												
a	CTRS		229										
ထူ	Total	0	229	0	0				0	0	0	0	
ወ	Total	(385)	229	0	0				0	0	0	0	
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# **ECONOMIC & DEVELOPMENT SELECT**

# **Overall Revenue Position**

Table 1: Council Fund 2020/21 Outturn Forecast Summary Statement at Month 7

Service Area	Original Budget 2020/21	Budget Adjustm ents Months 1-7	Revised Annual Budget	Forecast Outturn	Forecast (Under) / Over Spend @ M7	Forecast (Under) / Over Spend @ M5	Variance from M5 to M7
	'000's	'000's	'000's	'000's	'000's	'000's	'000's
Social Care, Health & Safeguarding	50,685	(170)	50,515	52,222	1,707	1,448	259
Children & Young People	55,539	514	56,053	56,178	125	19	106
Enterprise	24,132	(1,511)	22,621	27,238	4,617	5,113	(496)
Chief Executives Unit	4,745	4	4,749	4,811	62	144	(82)
Resources	7,746	30	7,776	7,969	193	694	(501)
Corporate Costs & Levies	22,743	229	22,972	23,014	42	66	(24)
Net Cost of Services	165,590	(904)	164,686	171,432	6,746	7,484	(738)
Appropriations	4,857	1,163	6,020	5,857	(163)	(83)	(80)
Expenditure to be Financed	170,447	259	170,706	177,289	6,583	7,401	(818)
Financing	(170,447)	(259)	(170,706)	(170,863)	(157)	20	(177)
Net General Fund (Surplus) / Deficit	0	0	0	6,426	6,426	7,421	(995)

Table 2: Council Fund 2020/21 E&D SELECT Outturn Forecast Detailed Statement at Month 7

Service Area	Original Budget 2020/21	Budget Adjustments Months 1-7	Revised Annual Budget	Forecast Outturn	Forecast (Under) / Over Spend @ M7	Forecast (Under) / Over Spend @ M5	Variance from M5 to M7
	'000's	'000's	'000's	'000's	'000's	'000's	'000's
<b>Public Protection</b>	1,481	(14)	1,467	1,645	178	109	69
Social Care, Health & Safeguarding	1,481	(14)	1,467	1,645	178	109	69
Business Growth and Enterprise	2,468	(168)	2,300	2,250	(50)	29	(79)
Neighbourhood Services	10,483	(26)	10,457	11,240	783	1,153	(370)
Planning, Housing, Highways Development & Flooding	1,951	(133)	1,818	2,811	993	1,067	(74)
Countryside & Culture (MonLife)	1,348	(8)	1,340	1,422	82	40	42
Finance & Business Development (MonLife)	1,507	116	1,623	1,516	(107)	(150)	43
Leisure, Youth & Outdoor Adventure (MonLife)	710	(26)	684	2,378	1,694	1,877	(183)
Enterprise	18,467	(245)	18,222	21,617	3,395	4,016	(621)
Future Monmouthshire	(46)	(25)	(71)	11	82	112	(30)
Commercial & Corporate Landlord	667	(67)	600	1,037	437	515	(78)
Resources	621	(92)	529	1,048	519	627	(108)
E&D Select (Surplus) / Deficit	20,569	(351)	20,218	24,310	4,092	4,752	(660)

# **DIRECTORATE - DIVISION VARIANCE COMMENTS**

SOCIAL CARE, HEALTH & SAFEGUARDING	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	1,630	1,448	1,707		

## SOCIAL CARE, HEALTH & SAFEGUARDING DIRECTOR'S COMMENTARY:

The month 7 directorate forecast outturn for 2020/21 shows an overspend of £1.707m, a marginal increase since M5 of £259k, after accounting for the Social Care Workforce and Sustainability Grant from Welsh Government of £984k. At M7, our Children Looked After numbers stand at 222 (remaining at the same overall number since month 5) and significant income has been lost in Registrars resulting from the COVID-19 pandemic and cancelled appointments. The Welsh Government has yet to commit to their level of funding to cover the loss of pre booking wedding ceremonies. Of the overall over spend; £346k is because of the pressure from the additional 1.75% unfunded staff pay award and £242k from the 2% staff efficiency saving being deemed unachievable.

**Public Protection** continues to strive to remain within its budget allocation, but the COVID 19 pandemic has hit this small service hard and is estimating an overspend of £178K. This is due to the indication that income loss in Registrars may not be fully funded by Welsh Government resulting from cancelled marriages and people not pre booking ceremonies because of COVID-19. Welsh Government have indicated that they will review the overall position towards the end of the financial year and assess if they consider Local Authorities losses to only be delayed or indeed lost.

# **PUBLIC PROTECTION**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'s	211	109	178		

Due to the indication that income loss in Registrars may not be fully funded by Welsh Government resulting from cancelled marriages and people not pre booking ceremonies because of COVID-19. Welsh Government have indicated that they will review the overall position towards the end of the financial year and assess if they consider Local Authorities losses to only be delayed or indeed lost.

ENTERPRISE	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	5,950	5,113	4,617		

#### **ENTERPRISE DIRECTOR'S COMMENTARY:**

The Enterprise and MonLife Directorate is forecasting an outturn position of £4.617m adverse at month 7. The impact of COVID-19 has been significant across all of the services with both a loss of income and additional costs incurred to operate critical front line services during the pandemic. In addition to the direct impacts of the pandemic service areas have identified pressures where budget savings have not been implemented or ongoing pressures continue to affect services.

Each service area sets out the detail behind these projections in the next sections of this report and the key financial issues and implications that have arisen since COVID-19 and lockdown commenced. The loss of income for MonLife, grounds maintenance, private hire in home to school transport, car parking and trade waste is significant. It is not anticipated that these income streams will be restored fully within

this financial year and assumptions have been built into the forecast to account for when the services reopen and recommenced.

Due to the school closure's there has been a direct impact upon the income within schools catering, home to school transport and outdoor education and with ongoing social distancing, bubble and COVID-19 requirements this will have a long term impact on these services. There are also significant increased costs across the directorate, for example, there are additional resource requirements to operate services whilst complying with social distancing within building cleaning, highways, waste services and grounds maintenance as examples.

Across all Services, we are looking to ensure that all eligible additional costs and income losses will be claimed against any Welsh Government funding being made available.

## **BUSINESS GROWTH & ENTERPRISE**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	46	29	(50)		

Business Growth & Enterprise is forecasting a £50k underspend, this can be split down to the following:

**Abergavenny Borough Theatre** – Break-even, the theatre was expecting a £56k overspend but have benefitted from an Arts Council for Wales grant to help fund running costs during Covid-19 lockdown. This is the reason for the positive swing from Month 5.

- **Communications** £4k underspend due to improved income.
- Community & Partnership Development £21k underspend, this is mainly due to staff savings as we have been able to passport core costs to grant funding.
- Enterprise Management £17k overspend due to unfunded pay award.
- **Strategic Projects** £42k underspend mainly due to staff savings as we have moved costs relating to collaboration to capital as part of capitalisation directive.

#### **NEIGHBOURHOOD SERVICES**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	1,456	1,153	783		

Neighbourhood services is forecasting to overspend by £783k – the services within this area have been heavily impacted by the Covid-19 outbreak.

- **Highways & Street Lighting** Forecasting a £72k underspend. This is due to a saving in Street Lighting as electricity price increases were less than budgeted and due to Kwh savings from energy efficient lamp replacement, there is a one-off saving, as we will only see a part year financing loan repayment in 2020-21. Highways Operations and Swtra are currently forecasting to break-even.
- Waste & Street Scene £854k overspend This can be broken down into 2 main areas:-
  - Waste Services £698k overspend due to:-
    - Staff Costs overspending by £231k due to the need to bring in more resource to cope with the impact of Covid-19. This forecast assumes social distancing measures will continue until financial year-end.
    - Vehicle Hire & running costs increasing by £61k extra vehicles have been brought in to help with social distancing of workforce, as above we expect this to continue until year-end.
    - External Income reducing by £56k The lockdown has meant that trade income and re-use shop income will not hit budget.
    - Non-Covid related pressures £350k due to abeyance of Usk CA site closure (£30k), pressure caused by no budget increase for contracts and fuel inflation and the delayed roll out of polyprop bags. In addition the volatility in the recycling market due to Brexit and 1 age 52

Covid continue to impact negatively on treatment and disposal costs for recycling and waste materials. This has been part offset by savings in project staff vacancies. In addition we have moved £101k of revenue spend relating to service transformation to capital as part of the capitalisation directive, this is one of the reasons for the improvement from Month 5.

➤ Grounds Maintenance – £157k overspend – the service has been greatly affected by the Covid-19 outbreak, grounds staff and vehicles were initially redeployed to help in the waste service so external income generation has been affected.

Both services have benefitted in quarter 1 from WG Covid-19 funding to cover lost income and additional spend and we are hopeful that this will continue for the remainder of the year. The forecast above assumes no further grant so if we do receive more the position will improve.

# Planning, Housing, Highways Development & Flooding

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	1,011	1,067	993		

Planning & Housing is forecasting to overspend by £993k.

- **Planning & Building Control** £199k net overspend mainly due to shortfalls in planning income and building control fees because of Covid-19 lockdown.
- Planning Policy £175k underspend, due to £128k of RLDP costs being moved to the capitalisation directive and an underspend of £47k of professional and specialist fees costs due to delays in the LDP.
- Housing is forecasting a £567k overspend, main areas include :-
  - A £527k overspend relating to housing our homeless in line with WG policy:-
    - B&B costs are expected to overspend by £223k.
    - We are estimating Emergency hostel increases of £260k due to additional security measures.
    - Increased private rental costs of £44k, as more accommodation is required as a result of homelessness issue.
    - It is anticipated that all of the above will be covered by the WG Covid-19 Hardship fund
  - Reduced income in Renovation grants as Covid-19 lockdown has affected fees (£50k).
  - £5k overspend in software costs.
- Car Parking, Highways Development & Flooding £402k overspend. Main areas:-
  - Car Parks overspending by £592k Pay & Display and Parking Enforcement income has been affected by the Covid-19 lockdown and we are anticipating a £525k shortfall on our income budget, in addition, we have increased costs in rates, transport and supplies and services of £67k. We are anticipating that the income shortfall will be funded by WG grant.
  - ➤ Highways Development & Flooding underspending by £189k this is mainly due to staff vacancies across the department where the decision has been made to freeze vacant posts to help with recovery of car park overspend.

# (MONLIFE) Countryside & Culture

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	42	40	81		

**Countryside & Culture** is forecasting a £81k overspend. This is predominately down to lost income from event cancellations, postponement of workshops and shop closures in Museums and Learning due to the impact of closing sites due to Covid-19

# (MONLIFE) Finance & Business Development

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	(118)	(150)	(106)		

Finance & Business Development is forecasting to underspend by £106k. There has been lost income due to Covid-19 closures at Tintern Station and Caldicot Castle of £70k, but this has been offset by staff underspends across the services as posts have been purposely held vacant.

## (MONLIFE) Leisure, Youth & Outdoor Adventure

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	2,173	1,877	1,694		

**Leisure, Youth & Outdoor Adventure** is forecasting a £1,694k overspend.

**Leisure Centres** are reporting a combined overspend of £1,573k. Even though our 4 centres reopened earlier than expected, we have not been able to fully open all facilities and because of social distancing, have introduced restrictions on numbers. Significant numbers of people (3,000) are continuing to freeze their memberships but we have seen a large number of cancellations (2,000 to date) resulting in a big hit on income generation. Outdoor Adventure is forecasting a £177k overspend. Both sites have been closed since March and we do not expect them to re-open for residential accommodation visits until January with anticipated income at a fraction of original budget. The over spend has reduced from M5 as we have received qtr1 income loss grant from WG.

The **Youth & Community Team** is reporting a £55k underspend due to staff vacancies.

The department has benefitted in quarter 1 from WG Covid-19 funding to cover lost income and additional spend and we are hopeful that this will continue for the remainder of the year. The forecast above assumes no further grant so if we do receive more then the position will improve.

RESOURCES	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	782	694	193		

#### RESOURCES DIRECTORS COMMENTARY:

Whilst the COVID-19 pandemic has adversely impacted front line services the directorate has equally suffered significantly but in different ways. The forecast over spend of £193k is in part offset by vacancy savings and notably where senior finance posts and property posts are not being filled. This is not a sustainable position and will not be a permanent feature.

There is a significant pressure of £429k that centres itself on forecast increases in housing benefit claims, and that includes B&B claims for homeless people, and which doesn't attract full subsidy from DWP. Funding is being sought from Welsh Government's COVID-19 Hardship Fund to meet this pressure.

The directorate is also suffering income shortfalls as a consequence of the COVID-19 pandemic, with shortfalls in summons income, in Raglan training centre, Markets and with shortfalls in budgeted commercial income.

The positive variance identified since month 5 can largely be attributed to the capitalisation of eligible costs as part of the increase in capitalisation directive that was approved at month 5. £309k of Digital programme office costs, £66k of transformational costs and £36k of collaborative costs have been capitalised since month 5.

This remains and evolving and dynamic situation that is under constant review and every effort is being made to curtail non-essential spend in recognition of the directorate and whole authority forecast over spend.

## **FUTURE MONMOUTHSHIRE**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	112	112	82		

**Future Monmouthshire** is forecasting to overspend by £82k. £112k of Corporate Agency and travel savings have been built into the budget for 2020-21 – currently these are deemed unachievable or are being achieved within directorate budgets and are thus contained in their respective forecasts. This has been offset by staff savings, as we are covering secondment costs of a member of staff from WG. This was not factored in at month 5 and so is the reason for the improvement.

## **COMMERCIAL & CORPORATE LANDLORD**

Outturn Forecast	Month 2	Month 5	Month 7	Month 9	Outturn
Deficit / (Surplus) £'000s	495	515	437		

Commercial & Corporate Landlord is forecasting a £437k overspend:-

- Investment Properties is forecasting a combined overspend of £393k, this can be split into 2 areas:-
  - ➤ Investment Assets other £200k overspend, our MTFP for 2020-21 included a £200k saving to reflect additional income from the purchase of more investment properties. Currently (and in part due to Covid-19) there are no further purchases in the pipeline this year so this saving is unachievable.
  - ➤ Castlegate and Newport Leisure Park's (NLP) combined surplus for 2020-21 is estimated to be £417k, although we are more than covering costs this is short on our budgeted target of £609k and we are forecasting a £193k overspend for this year. This is mainly down to a rental income reduction at our NLP site of £265k as we have seen another unit closure and are anticipating a hit on rentals due to the impact Covid-19 is having on the Leisure & Retail sector. Castlegate is forecasting to underspend by £73k, we have benefitted from a one-off windfall of £117k as Alder King have paid over tenant loan repayments that they were holding on our behalf, this has been offset by a £40k anticipated overspend on consultant and maintenance costs.
- Estates £133k over spend. This is mainly due to income not reaching budgeted levels due to 3 issues:
- 1) vacant office space in the Magor means that rental income is down,
- 2) the budget assumed income from the creation of a development company, this has not happened yet,
- 3) our service charge income is down as we are yet to come to an agreement with our tenant BAM.

All 3 total a shortfall of £244k. This is currently being offset by net staffing savings of £111k due to vacant posts only being filled part way through the year.

• Solar Farm - £66k underspend - even though we have seen ROC unit prices fall due to the drop-off in demand due to Covid-19 lockdown, the solar farm is still generating a surplus, this is a £17k

improvement from month 5 mainly due to maintenance costs reducing.

- County Farms £7k overspend, mainly due to rates increases.
- **Cemeteries** £38k overspend mainly due to increased maintenance work on trees and boundary walls. We have seen less burials due to COVID-19 rules but we are confident that income will remain at 2019/20 levels.
- Markets £160k overspend. This is mainly due to income loss as turnover has been affected by the Covid-19 shutdown and an increase in waste collection charges, but this is offset by staff savings of £20k due to the delayed appointment of the Deputy Markets manager.
- Industrial units £13k overspend mainly due to the cost of EPC surveys and a reduction in rental income.
- Property Services & Facilities Mgt is forecasting a £212k underspend, made up as follows:-
  - Property & Office Services are forecasting a combined underspend of £102k, this is mainly due to staff savings as some vacant posts will not be filled until later than originally anticipated or frozen until start of next year and a reduction in supplies & Services.
  - ➤ Property Accommodation is forecasting to underspend by £100k. The main reason for this is due to savings in maintenance and utilities costs as offices have been closed or in limited operation due to Covid-1919.
  - > Telephony is forecasting to underspend by £10k as contracted call charges are expected to come in below budget.

#### **2 CAPITAL OUTTURN**

2.1 The summary forecast Capital position at Month 7 is as follows:

# Forecast Capital Outturn Position 2020/21 at Month 7

Select Portfolio	Slippage B/F	Original Budget	Budget movem ents	Forecast Slippage	Revised Budget 2020/21	Forecast at M7	Varian ce M7	Varian ce at M5
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Expenditure								
Children & Young People	1,245	14,423	655	(12,483)	3,840	3,840	0	0
Economic & Development	17,496	3,068	30	(18,012)	2,582	2,582	0	0
Adult	300	5,678	0	(5,978)	0	0	0	0
Strong Communities	5,801	10,139	3,817	(897)	18,860	18,860	0	0
Total Expenditure	24,842	33,308	4,502	(37,370)	25,282	25,282	0	0
Financing								
Supported Borrowing	0	(2,417)	0	0	(2,417)	(2,417)	0	0
General Capital Grant	0	(2,423)	0	0	(2,423)	(2,423)	0	0
Grants and Contributions	(393)	(18,229)	(3,797)	15,628	(6,791)	(6,791)	0	0
S106 Contributions	(1,052)	0	0	78	(974)	(974)	0	0
Unsupported Borrowing	(22,546)	(5,275)	0	20,464	(7,357)	(7,357)	0	0
Reserve & Revenue Funding	(239)	(2)	0	0	(241)	(241)	0	0
Capital Receipts	(612)	(3,462)	(705)	1,200	(3,579)	(3,579)	0	0
Leasing	0	(1,500)	0	0	(1,500)	(1,500)	0	0
Total Financing	(24,842)	(33,308)	(4,502)	37,370	(25,282)	(25,282)	0	0

- 2.2 The capital expenditure forecast outturn at month 7 shows no variance due to a forecasted full spend against the revised budget net of forecast slippage.
- 2.3 The outbreak of the COVID-19 pandemic has caused significant disruption to the progress of budgeted capital schemes with forecast slippage at month 7 totalling £37.4m (£25.2m at month 5). The impact is felt in both internally and externally managed projects, with disruption to external supply chains, increased contract risk and potential inflationary cost pressures sitting alongside internal resourcing pressures.
- 2.4 The forecast slippage is broken down as follows:

Scheme	Forecast Slippage M2	Forecast Slippage M5	Forecast Slippage M7
	(000's)	(000's)	(000's)
Asset Investment fund		18,142	18,142
Tranche 'B' King Henry Future Schools			12,484
Crick Road Care Home	5,978	5,978	5,978
County Hall 'J' block		544	544
IT upgrade and refurbishment for the Council Chamber		200	200
Section 106 schemes		131	78
Property schemes		229	74

## 2.5 Useable Capital Receipts Available

2.6 In the table below, the effect of the changes to the forecast capital receipts at Month 7 on the useable capital receipts balances available to meet future capital commitments are illustrated. There is also a comparison to the balances forecast within the 2020/24 MTFP capital budget proposals.

	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000
Balance as at 1st April	3,207	5,120	8,253	8,698	7,944
Capital receipts used for financing	(1,488)	(2,059)	(859)	(859)	(859)
Capital receipts used to support capitalisation direction	(2,091)	0	0	0	0
Capital receipts Received or Forecast	5,492	5,192	1,304	104	104
Forecast Balance as at 31st March	5,120	8,253	8,698	7,944	7,189
Forecast Balance 2020/24 MTFP	9,904	10,245	10,791	10,136	10,136
Variance compared to 2020/24 MTFP	(4,784)	(1,992)	(2,093)	(2,192)	(2,947)

- 2.7 Forecasted capital receipts of £4.1m are delayed from 2020/21 to 2021/22 in regard to sales of land at Rockfield Farm, Undy, Chepstow Road, Raglan and Penarth Farm due to the delay in receiving offers because of the Covid-19 pandemic and site constraints concerning Penarth Farm.
- 2.8 Forecasted balances held at the end of each financial year are lower than forecasted in the 2020/24 MTFP. Ignoring timing differences in the realisation of capital receipts, this is largely attributable to the use of unbudgeted receipts under the capitalisation direction in 2019-20 and 2020-21 and if this trend of utilisation is maintained, this will be reflected in a greatly reduced balance being carried forward in subsequent years to fund future capital schemes.





# Welcome & context





- Welcome to today's session. I'll be sharing Monmouthshire County Council's Budget position and 2021/22 plans
- We have successfully managed to save £22.0m over the last 4 years
- The Council continues to face ongoing and significant financial, demographic and demand-led pressures - £10.1m in 21/22
- Despite an above average funding settlement we remain the worst funded Council in Wales
- Despite this we continue to support the priorities of the Council – including those set out in the Winter COVID-19 plan

# Introduction & context



- A truly unprecedented year severe flooding followed by the pandemic response and its impact
- More cost our costs are rising with our ageing population, an increased demand for core services, high resident expectations, contract inflation and legislative impacts
- A need to invest in the future to ensure services offered remain relevant and appropriate in meeting the County's needs; whilst making sure everything is as efficient and effective as possible
- Insufficient funding Whilst Welsh Government funding increases it remains insufficient to cover service pressures
- A need to make one-off use of reserves to support the Council and alongside the response to the pandemic
- We continue to challenge services to sustain themselves rather than see closure of services that matter. If things close they never return – better to scale back rather than withdraw

# Council tax



- Given the extent of pressures on services we are being forced to increase council tax by 4.95% in 21/22
- We have no other viable options e.g. our reserve funding (contingency money that the council has to save to plan for the unexpected) is already at low levels and is being drawn upon to mitigate other risks



# Proposed council tax increases

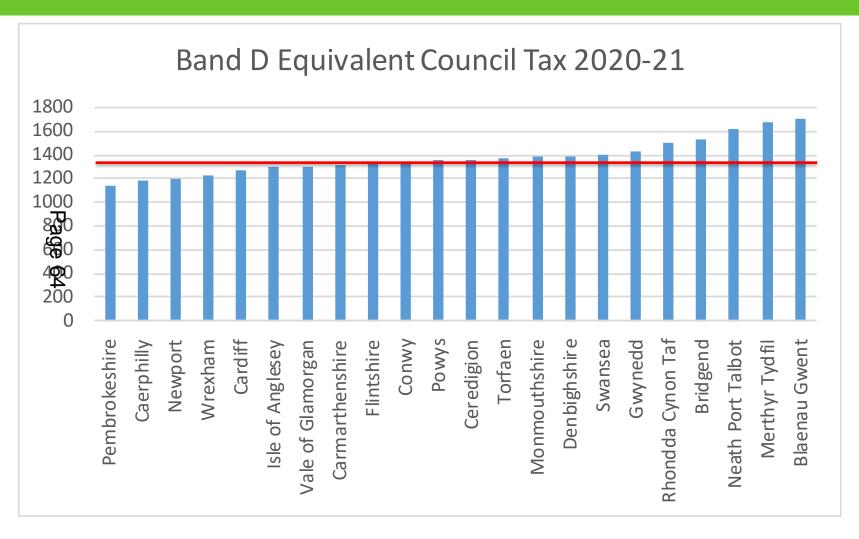


# Council Tax Banding increases on MCC element only

		Current		4.95%		Draft		Increase
Bands		2020/21		increase		2021/22		per week
Α	£	920.51	£	45.57	£	966.08	£	0.88
Page	£	1,073.93	£	53.16	£	1,127.09	£	1.02
)e 63	£	1,227.35	£	60.75	£	1,288.10	£	1.17
D ~	£	1,380.76	£	68.35	£	1,449.11	£	1.31
E	£	1,687.60	£	83.54	£	1,771.14	£	1.61
F	£	1,994.44	£	98.72	£	2,093.16	£	1.90
G	£	2,301.27	£	113.91	£	2,415.18	£	2.19
Н	£	2,761.53	£	136.70	£	2,898.23	£	2.63
I	£	3,221.78	£	159.48	£	3,381.26	£	3.07

# How Council Tax compares across Wales sir fynwy

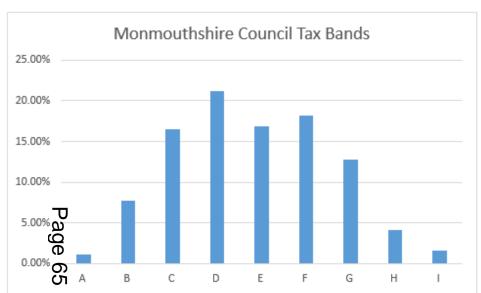


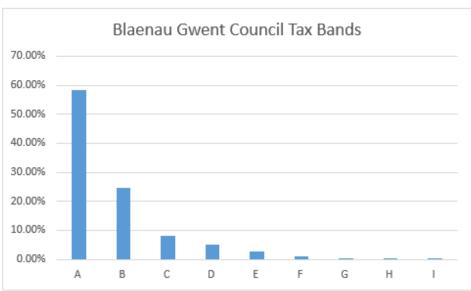


Band D of £1,380.76 (Council element only) compares to Welsh average of £1,354.02 in 2020/21.









- Blaenau Gwent had the highest band D in Wales of £1,711.83 compared to MCC (£1,380.76) in 2020/21
- Total amount of Council Tax raised is highest in MCC because it has the most significant number of properties in the band D to I range.

# Core funding from Welsh Government

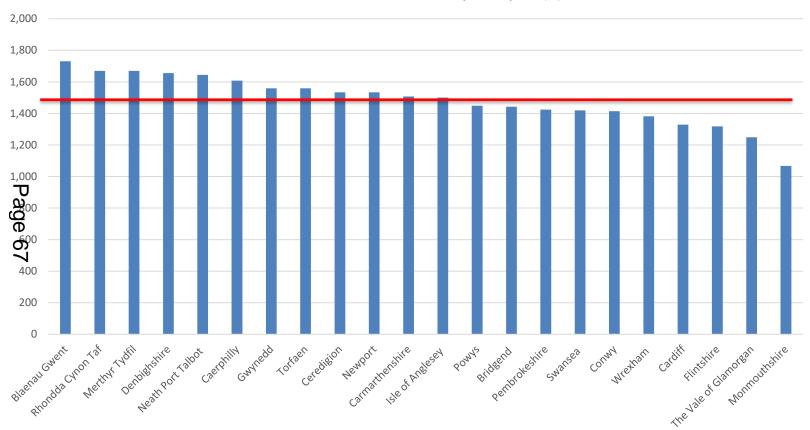


- MCC saw a 3.9% increase in its core funding from Welsh
   Government above the all-Wales average increase of 3.8%
- It is welcomed that Welsh Government funding will now go up for a second year following years of ongoing reductions
- MCC still remains the worst funded Authority in Wales per head
   The settlement does not offset all the Council's pressures and
   inflation
- Any subsequent pay awards will need to be accommodated
- Welsh Government specific (non-core) grant funding is an evolving picture information awaited
- General capital funding from Welsh Government has been broadly maintained. Again clarification awaited on specific capital funding streams
- COVID funding for next year still to be confirmed
- Clarification still awaited on reliefs available to businesses





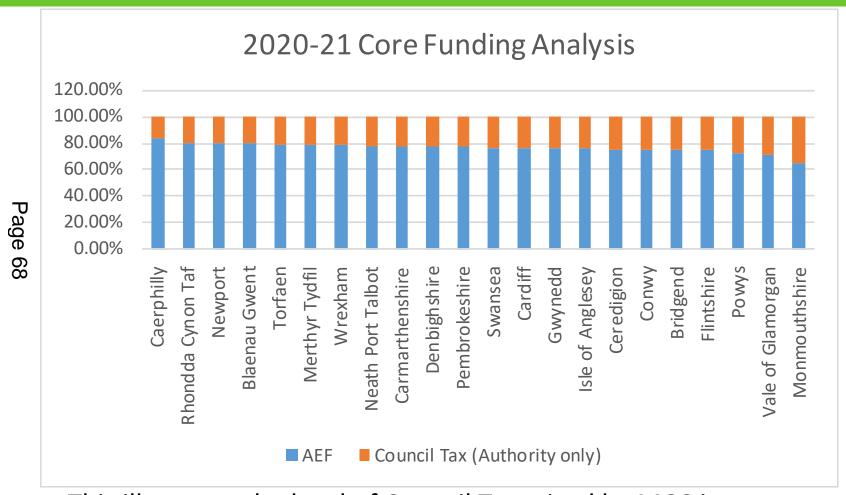




MCC gets the least funding per head of population (£1,067) compared to the rest of Wales (average £1,471)

## Funding from Welsh Government (2)

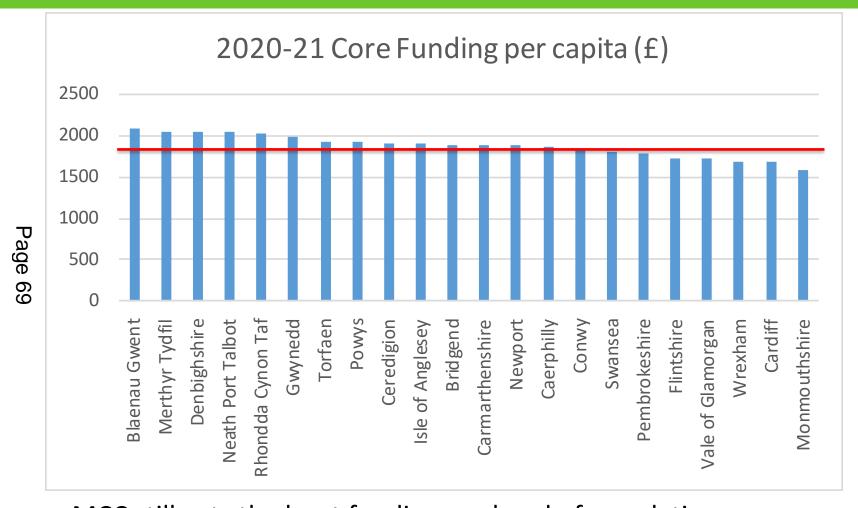




This illustrates the level of Council Tax raised by MCC in comparison to funding from Welsh Government. 34.4% against a Welsh average of 23.0%.







MCC still gets the least funding per head of population (£1,593) compared to the rest of Wales (average £1,852, highest Blaenau Gwent £2,096) – with Council Tax <u>and</u> AEF

#### Budget for 2021/22 will see...



- Recognises in full all pay and pension-related spending pressures in schools
- Recognises increasing demands placed on children's and adult social services and children with Additional Learning Needs
- Responding to the needs of the homeless
- Limited scope for frontline services to make efficiency savings
- Continued drive for service efficiency and effectiveness
  - Fees and charges increases limited as much as possible
  - All local services still being maintained





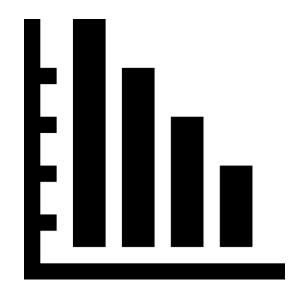


#### Summary position



 Modelling the budget using the assumptions and including the pressures created an initial gap of £5.3 million and £22.5m over 4-year MTFP

- Revised pressures of £10.1m then included
- Proposed savings of £3.7m included



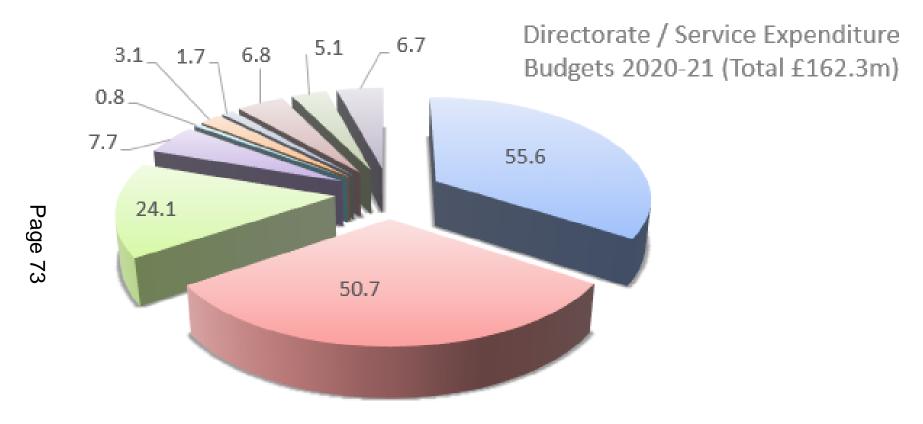
## **Budget Summary**



BUDGET PROGRESS TO DATE	£'000	£'000
Gross Expenditure		247,247
Full cost Pressures	1,423	
Specific service Pressures	10,070	
	11,493	11,493
Sub Total Expenditure		258,739
- <del> </del>		(0.17.0.17)
Grows Income		(247,247)
Saviogs Proposals		
Service efficiencies	(3,268)	
Welsh Government settlement funding implications	(3,723)	
Income generation increase	(415)	
Council tax additionality	(3,339)	
	(10,744)	(10,744)
Sub Total Income		(257,991)
Net Expenditure		748
Council Fund contribution		(748)
Net Expenditure		0

#### What it costs to deliver services





- Children and Young People (34.2%)
- Enterprise (including Monlife) (14.9%)
- Regulatory & Admin (0.5%)
- Customer Services and Community Hubs (1.0%)
- Precepts and Levies (3.1%)

- Social Care and Health (31.2%)
- Resources (4.8%)
- Legal, Policy & Democracy (1.9%)
- Council Tax Reduction Scheme (4.2%)
- Borrowing Costs (4.1%)

#### Understanding how services are grouped



Children and Young People – comprising individual school budgets together with school improvement and LEA run services such as overseeing school admissions and supporting children with Additional Learning Needs

#### Social Care & Health

- Services to adults and which seeks to enable them to live as independently as possible
- Services to help the most vulnerable children and families
- Services centred around public protection such as trading standards and licencing

#### Understanding how services are grouped



#### **Enterprise**

- Supporting economic development in the County
- Waste and recycling, highways maintenance, transport and other operational services
- Planning and housing services

#### MonLife

Providing a wide range of tourism, leisure and culture services

#### Chief Executive's Unit

- Administers the democratic process through member support and democratic services
- Legal services and land charges
- Corporates services such as communications, customer services, welsh language and equalities

#### Understanding how services are grouped



**Resources** – support services such as finance, ICT, HR, payroll, training, emergency planning, estates, property services, procurement and commercial activities

Corporate Costs – precepts and levies to other statutory dodies as well as other costs such as insurances, bank charges and audit fees

**Appropriations** – the costs of borrowing together with contributions to or from earmarked reserves

**Financing** – comprising core Welsh Government funding, council tax income and any contribution from the Council's general reserve

## Financial pressures on the Authority



	2021/22
	£000
Children & Young People	1,469
Social Care & Health	2,979
Enterprise	3,754
Monlife	353
Resources	756
Chief Executives Unit	195
Corporate Costs & Levies	520
Appropriations	44
TOTAL PRESSURES	10,070

## Financial pressures on the Authority



- Pressures remain out of the control of the Authority driven by demand pressures, inflation and legislative changes
- Pressures have been challenged and where possible managed or mitigated
- Significant pressures totalling £10.1m include:
  - Children with additional learning needs demand pressures – £1.47m
  - Funding Children's Services looked after children pressures (LAC) – £1.46m
  - Recycling and Waste increased cost of treatment and disposal, contract inflation, reduced grant funding and costs associated with new service provision – £1.44m
  - Passenger Transport Unit pressures resulting from catchment changes and increases, increased staffing costs resulting from an increase in-house provision required and a loss of private hire income (£917k)

#### Financial pressures on the Authority



- Pressures within adult social care –uplifts to fees for external care providers (£536k) and £250k to deliver to address shortfall in commissioned care in Usk area – £0.79m
- Pressures to respond to needs of the homeless and in line with Welsh Government's revised policy position – £874k
- Pressures relating to the unbudgeted element of the 20/21 pay award and staff efficiency savings that cannot be absorbed due to service demand pressures, most notably in social services £918k
  - Income shortfalls £777k of pressures that result as an indirect consequence of the pandemic or that have been deemed not achievable
  - Corporate costs £474k of pressures resulting from increases in precepts and levies from the South Wales Fire and Rescue Authority and Coroner's service, increased insurance premiums and pension strain costs



	2021/22
	£000
Children & Young People	1,510
Social Care & Health	326
Enterprise	821
Monlife	104
Resources	165
Chief Executive's Unit	32
Corporate Costs & Levies	1,000
Appropriations	-275
TOTAL SAVINGS	3,683



- After several years of making significant savings the means of achieving further savings becomes increasingly more challenging
- Exacerbated by the pandemic and where officer time has had to be diverted to the emergency response and ensuring vital services are delivered
- In-year over spend, whilst being managed via a recovery plan, sees significant service pressures carried through into 21/22 With this already challenging backdrop has made the budget challenge even more acute
- The savings package has therefore principally comprised:
  - Saving resulting from in-year decisions already taken
  - Flexible use of capital receipts to fund costs of service reform
  - Increased income generation from fees and charges
  - Additional specific grant funding



- Savings of £1.258m from Mounton House special school following its closure
- Flexible use of capital receipts to capitalise revenue costs relating to service reform (£1.0m)
- Recycling and waste £685k of savings notably resulting from in-year decisions by the Council (garden waste collection, introduction of polypropylene bags and HWRC changes) and reduced tonnages to landfill
  - Income generation resulting from anticipated increased income, new charges and increases in existing fees and charges (£415k) – including £252k from additional ALN recoupment income



- Additional specific grant funding an increase in the social care workforce and sustainability grant from Welsh Government from £40m to £50m in 2021/22 will provide an additional £247k grant income – that will offset existing and relevant pressures in adult social care
- Targeted accommodation and mileage savings and that look to ensure that efficiencies are realised from new ways of working in response to the pandemic (£121k)

#### Impact of the budget proposals



All proposals assessed early for equality impact and Wellbeing and Future Generation considerations

A number of areas that could impact on residents:

- An increase in council tax for modelling purposes of 1% to 4.95%
- Proposals increase fees and charges in a number of areas in line with inflation though kept to a minimum

The Council Tax reduction scheme offers some mitigation for low earners and those in receipt of benefits. Single person households are also eligible for a 25% reduction on council tax

Charges for domiciliary and residential care are also means tested and are capped to mitigate the impact of those on the lowest incomes

#### Draft capital proposals



- Ongoing commitment to fund Future schools programme business case being developed for Abergavenny 3-19 (band B); Chepstow comprehensive to follow in band C
- Ongoing commitment to Cardiff Capital Region City Deal
- Borrowing for commercial investments and acquisitions –
   commercial risk appetite reviewed as a result of pandemic
- commercial risk appetite reviewed as a result of pandem Severn View care home replacement being delivered on Crick Road site
  - Investment maintained at current levels in:
    - Core programme circa £5.3 million covers highways and property planned maintenance and county farms
    - Disabled Facility Grants £900k
    - Access for All £250k
  - Flexible use of one-off capital receipts to meet cost of service reform

#### Capital budget pressures & considerations



- Band B and Band C schools MCC match funding element
- Backlog maintenance Property, disability discrimination act work (e.g. access to buildings etc.), improve roads, rights of way, bridges, culverts and walls – review being undertaken to determine whether any risks require more immediate attention
  - Arrest road closures due to land slips
  - Ash tree die back disease response
- Homelessness and housing related provision
- Provision of low cost (affordable) housing
- Digital infrastructure investment
- Transportation/active travel considerations
- Investment in rationalisation of community amenity sites (waste & recycling and depot infrastructure)
- MonLife investment considerations
- Climate emergency and carbon reduction commitments
- Match funding for specific grant funding schemes

## Key risks and uncertainties



- The continued impact of the pandemic on the Council, the local economy and its communities
- Risk that Welsh Government funding will not be forthcoming to fully meet costs and income losses resulting from the pandemic
- The extent of any further service pressures and given the volatility in some areas such as social care and ALN
  - The need for early clarification on levels of specific grant funding and that help sustain some services
  - The impact of any nationally set pay awards for teachers and local government staff – any pay award in excess of 1% will result in a further pressure for the Council
  - Use is being made of limited capital receipt balances and the Council's general reserve to support the budget – this is not a sustainable approach but is necessary this year

#### Looking ahead over the medium-term



- Public finances are being impacted in a truly unprecedented way as a result of the pandemic
- The chancellor was only able to announce a one-year spending review for 2021/22 – rather than over 3 years
- Welsh Government unable to provide indicative settlement projections for 22/23 and 23/24

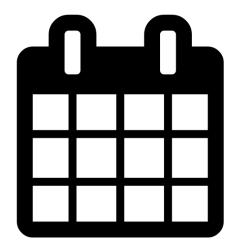
   Unclear as to what approach UK Government and the
  - Unclear as to what approach UK Government and the Chancellor is going to take in restoring public finances, when this impact will be felt and how local government in Wales will be impacted
  - Introduces significant challenges and uncertainties in setting the budget for 22/23 ahead of a local government election – best and worst case scenarios offer very different outcomes

#### Timescales



- Budget proposals available for consultation – 20<sup>th</sup> Jan 2021 to 17<sup>th</sup> Feb 2021 (4 weeks)
- Select Scrutiny Jan 2021
- Public consultation to end on 17<sup>th</sup>

   Feb 2021
  - Final Budget Cabinet 3<sup>rd</sup> March 2021
  - Council tax setting and budget –
     11<sup>th</sup> March 2021





# 1. Recognising investment in services to accommodate revenue pressures:

Pressures within E&D portfolio: £1.166m (11% of total)

Ref	E&D Services	£000		
PENTO004	PLANHOUS - Car Parking - Business Rates increase			
PENTO005	PLANHOUS - Planning income pressures			
PENTO013	ENTO013 PLANHOUS & ENT – Additional staff Resources - Project Manager *2, Business manager *1			
	TOTAL ENTERPRISE	370		
PENTO007	MONLIFE - Shirehall income loss	70		
PENT0009	MONLIFE - Unachievable Vacancy Factor Frontline Services			
PENTO010	MONLIFE - Unbudgeted 20-21 Pay award	124		
PENTO011	MONLIFE - Contract & Energy Inflation	53		
	TOTAL MONLIFE	353		



#### Pressures (Cont'd)

Ref	E&D Services	£000
PRESO02	CORPLLORD - Estates Development Company Income Pressure	100
PRESO02	CORPLLORD - Estates - Commercial income increase, not achieved in 20-21	200
PRESO02	CORPLLORD - Cemeteries - Income pressure	31
RES0003	FUTUREMON - Mileage & Agency savings	112
	TOTAL RESOURCES	443
	TOTAL E&D Pressures	1,166

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# 2. Acknowledging savings incorporated in the revenue budget proposals:

Savings within E&D portfolio total £0.330m (10% of total)

	Ref	E&D Services	£000
T a	PENTOOO5	PLANHOUS - Staff Saving - 20-21 Staff Restructure Savings (£11,950) + £50k LDP senior officer saving, frozen until 23/24.	(62)
Page 92		TOTAL ENTERPRISE	(62)
N	ENT0001	MONLIFE - Removal of Events Co-ordinator Post	(29)
	ENT0003	MONLIFE - Introduce Car Parking Charges at Caldicot Castle	(20)
	ENT0004	MONLIFE - Increase in discretionary Fees & Charges	(54)
		TOTAL MONLIFE	(103)
	RES0002	CORPLLORD - Property Accommodation Savings.	(50)
	RES0003	FUTUREMON - Mileage Savings	(71)
	RES0003	FUTUREMON - Staff Secondment Savings	(44)
		TOTAL RESOURCES	(165)



#### Fees & Charges

- Fees and Charges increases: £64,000 across Enterprise.
  - £54,000 relates to E&D services
    - Leisure £52k
    - Attractions £2k
- A detailed breakdown of the individual fees and charges increases can be found attached to the budget papers presented to 20<sup>th</sup> January Cabinet (Appendix 2).



# 3. To Acknowledge continued investment in the capital programme

Capital Region City Deal (£185k)

#### Monmouthshire's Scrutiny Forward Work Programme 2021

Economy Select Committee					
Meeting Date	Subject	Purpose of Scrutiny	Responsibility	Type of Scrutiny	
21 <sup>st</sup> January 2021	Budget Monitoring	Scrutiny of the budget monitoring capital and revenue position at Month 7, setting the context for scrutiny of budget proposals.	Peter Davies	Budget monitoring	
	Budget Scrutiny	Pre-decision scrutiny of the Council's budget proposals.	Peter Davies	Pre-decision Scrutiny	
19 <sup>th</sup> January 2021	Local Development Plan WORKSHOP 3	New homes: disrupting the market: carbon reduction, energy efficiency, minimum house size standards and housing mix policies. Broadband, utilities and EV	Mark Hand Rachel Lewis	Scrutiny Workshop ~ Policy Development	
	WORKSHOT 3	charging			
26 January 2021	Local Development Plan WORKSHOP 4	Employment	Mark Hand Rachel Lewis	Scrutiny Workshop ~ Policy Development	
Oth February 2021	Local Development Plan	Infrastructure 1 – Education	Mark Hand Rachel Lewis	Scrutiny Workshop ~ Policy Development	
23 <sup>rd</sup> February 2021	WORKSHOP 5  Local Development Plan  WORKSHOP 6	Infrastructure 2 - Primary Health Care	Mark Hand Rachel Lewis	Scrutiny Workshop ~ Policy Development	
25 <sup>th</sup> February 2021	To be confirmed				
9 <sup>th</sup> March 2021	Local Development Plan WORKSHOP 7	Infrastructure 3 - Local Transport Plan, sustainable transport	Mark Hand Rachel Lewis	Scrutiny Workshop ~ Policy Development	
23 <sup>rd</sup> March 2021	Local Development Plan WORKSHOP 8	Adopted NDF and implications for the RLDP (once published Early 2021)	Mark Hand Rachel Lewis	Scrutiny Workshop ~ Policy Development	

#### Monmouthshire's Scrutiny Forward Work Programme 2021

20 <sup>th</sup> April 2021	Local Development Plan	Preferred Strategy	Mark Hand Rachel Lewis	Scrutiny Workshop ~ Policy Development
	WORKSHOP 9			·
25 <sup>th</sup> May 2021	Local Development Plan	Landscape and natural environment – including:  • GW /GB	Mark Hand Rachel Lewis	Scrutiny Workshop ~ Policy Development
	WORKSHOP 10	• GI		
13 <sup>th</sup> July 2021	Local Development Plan	Affordable housing 2 – with viability evidence	Mark Hand Rachel Lewis	Scrutiny Workshop ~ Policy Development
D	WORKSHOP 11			
age				
96				
12 October 2021	Local Development Plan	Once Candidate Sites have been assessed:	Mark Hand	Scrutiny Workshop ~ Policy
	WORKSHOP 12	Site allocations (residential, employment, tourism, renewable energy)	Rachel Lewis	Development
28 <sup>th</sup> June 2022	Local Development Plan	Deposit Plan Member workshop	Mark Hand Rachel Lewis	Scrutiny Workshop ~ Policy Development
	WORKSHOP 13		Nachel Lewis	Development
			1	

#### **Monmouthshire's Scrutiny Forward Work Programme 2021**

#### **Future Meeting Items: Agreed Scrutiny Focus for 2018-19**

- Affordable housing, transport and the LDP
- Tourism and enterprise
- Business and Enterprise Strategy
- Asset Investment Strategy and progress of projects

#### **Items to diarise:**

• Supplementary Planning Guidance on S106 Agreements

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# Agenda Item 7

#### Cabinet, Council and Individual Cabinet Member Decisions (ICMD) Forward Plan

Monmouthshire County Council is required to publish a forward plan of all key decisions to be taken. Council and Cabinet items will only be considered for decision if they have been included on the planner no later than the month preceding the meeting, unless the item is considered urgent.

	Committee / Decision Maker	Meeting date / Decision due	Subject	Purpose	Author	Date item added to the planner	Date item originally scheduled for decision
	Council	01/10/23	LDP for Adoption		Mark Hand	23/01/20	
	Council	01/02/23	LDP submission for examination		Mark Hand	23/01/20	
	Council	01/07/22	LDP Deposit Plan endorsement for consultation	Endorsement of Deposit Plan	Mark Hand	23/01/20	
е	Cabinet	01/09/21	LDP Preferred Strategy endorsement post consultation		Mark Hand	20/05/20	
99	Cabinet	02/06/21		The purpose of this report is to provide Members with information on the forecast outturn position of the Authority at end of month reporting for 2020/21 financial year	Peter Davies/Jon Davies	02/04/20	
	Cabinet	05/05/21	Active Travel Network Maps		Paul Sullivan	13/11/20	
	Council	01/05/21	LDP Preferred Strategy endorsement for consultation		Mark Hand	21/09/20	
	Cabinet	14/04/21		The purpose of this report is to make recommendations to Cabinet on the Schedule of Applications 2020/21 - meeting 9 held on 4th March 2021	Dave Jarrett	02/04/20	

Council Tax Resolution Report Council 11/03/21 Ruth Donovan 02/04/20 Treasury Strategy report 11/03/21 Council Jon Davies 15/12/20 11/03/21 Constitution Review Matt Phillips 14/08/19 Council Play Sufficiency Action Plan 03/03/21 Cabinet Mike Moran 14/10/20 •EAS Business Plan Page Cabinet 03/03/21 Sharon Randall Smith 21/09/20 Council Final revenue and capital budget proposals 03/03/21 Peter Davies 21/09/20 Longterm Homelessness Solutions Cabinet 03/03/21 Deferred from 2/9/20 Mark Hand 07:00 Social Justice Strategy Update 03/03/21 Cath Fallon Cabinet 17/09/20 To clarify how S106 contributions are ICMD 24/02/21 SPG S106 Supplementary Planning Guidance Phil Thomas / Mark Hand 01/05/19 calculated/deferred FROM 13/01/21 Abergavenny CRC (Racecourse Farm) 03/02/21 Mike Moran 14/10/20 Cabinet

The purpose of this report is to make recommendations Cabinet 03/02/21 to Cabinet on the Schedule of Applications 2020/21 -Dave Jarrett 02/04/20 meeting 8 held on 14th January 2021 Apprenticeship Pay Rates Cabinet 03/02/21 Gareth James 08/01/21 Land at Bencroft Lane, Knollbury 03/02/21 Cabinet Mike Moran 26/08/20 Outdoor Adventure Provision at Gilwern Cabinet 03/02/21 Marie Bartlett 30/11/20 30/11/20 Review of Monmouthshire's Destination Management | Purpose: to approve the revised Destination Cabinet 03/02/21 Matthew Lewis 22/09/20 Plan 2017-2020 Development Plan Page 03/02/21 Proposed Disposal of MCC Cottages Nicola Howells 15/12/20 Cabinet  $\overline{2}$ Approval on Local Government (Wales) Act 1994 -ICMD 27/01/21 The Local Authorities (Precepts) (Wales) Regulations | Deferred from 13/1 to 27/1 Jon Davies •Draft revenue and capital budget proposals for Cabinet 20/01/21 Peter Davies 21/09/20 consultation Chippenham Mead Play Area, Monmouth 20/01/21 Mike Moran 15/12/20 Cabinet to advise members of play area assessments carried Play Area Assessments and Future Play Area Policy Cabinet 20/01/21 Matthew Lewis 22/09/20 out last year and suggest a rationalisation of provision

Welsh Church Fund Working Group meeting

BUS EMERGENCY SCHEME (BES) - REQUEST TO ALL COUNCILS TO SIGN UP TO THE BES2 SCHEME Cabinet 20/01/21 Roger Hoggins 24/12/20 14/01/21 Council Diary 2021/22 Nicola Perry Council Council Tax Reduction Scheme 14/01/21 Council Ruth Donovan 07/04/20 Annual Safeguarding Report Council 14/01/21 Jane Rodgers 21/09/20 Minerals Regional Technical Statement Second Page Revision (RTS2 ICMD 13/01/21 Rachel Lewis 17/12/20 102 ICMD To propose the deaccessioning of and disposal actions 13/01/21 Museum Service Collection Review for the proposed items in line with Section 4 of the 22/09/20 Matthew Lewis/Rachael Rogers Museums Association Disposal Toolkit Minimum Energy Efficiency Standards in the Private Rented Sector ICMD 13/01/21 **Gareth Walters** 15/12/21 Staffing Changes: Business Support To seek approval for the voluntary redundancy of the Chief Executive's Personal Assistant, reducing the cost of administrative support arrangements for the senior ICMD 13/01/21 Matt Gatehouse 15/12/21 management team and contribute to budget savings during the 2021-22 financial year./Paul Jordan Budget Monitoring Report - month 7 (period 2) The purpose of this report is to provide Members with information on the forecast outturn position of the Cabinet 06/01/21 Peter Davies/Jon Davies 02/04/20 Authority at end of month reporting for 2020/21 financial year. RIPA Policy 06/01/21 Matt Phillips 21/10/20 Cabinet

Cabinet 06/01/21 Mark Hand 23/06/20 Gypsy Traveller Accommodation Assessment 2020 To approve the review of the Wye Valley AONB ICMD 23/12/20 Wye Valley AONB Management Plan 2020-2025 Management Plan 2020-2025 Deferred awaiting Matthew Lewis 22/09/2020/ new date Welsh Church Fund Working Group meeting The purpose of this report is to make recommendations 16/12/20 to Cabinet on the Schedule of Applications 2020/21 -Cabinet Dave Jarrett 02/04/20 meeting 7 held on 3rd December 2020 Proposal to pause work on a proposed Development Company Cabinet 16/12/20 Deb Hill Howells 21/10/20 Local Housing Market Assessment Update Cabinet 16/12/20 Mark Hand 04/11/20 Page Growth Options to Cabinet for endorsement for nonstatutory consultation Cabinet 16/12/20 Mark Hand 21/09/20 103 Review of school places in Caldicot town Cabinet 16/12/20 Matthew Jones 21/10/20 ICMD 09/12/20 Shire Hall/Monmouth Museum Paul Jordan Matthew Lewis deferred from 11/11 To seek Member approval of the Consultation on Local Government (Wales) Act 1994 proposals for consultation purposes IMCD 09/12/20 Jon Davies The Local Authorities (Precepts) (Wales) Regulations regarding payments to precepting authorities during the 2021/22 financial year as required by statute. Council Tax base and associated matters To agree the Council Tax Base figure for submission to the Welsh Government, together with the collection IMCD 09/12/20 02/04/20 Ruth Donovan rate to be applied for 2021/22 and to make other necessary related statutory decisions

Corporate Joint Committee: Consultation Response' To discuss and endorse a council response to consultation about draft regulations which will create 03/12/20 four regional Corporate Joint Committees. These are a Matt Gatehouse 16/10/20 Council statutory mechanism for regional collaboration by local government. Updated Asset Investment Policy Council 03/12/20 Peter Davies 21/09/20 Statutory Director of Social Services annual report 03/12/20 Council Julie Boothroyd 14/08/20 InFuSe Cabinet 02/12/20 Cath Fallon 10/11/20 Clydach Ironworks Enhancement Scheme Page Revision/S106 Funding, Cae Meldon Cabinet 02/12/20 Matthew Lewis 22/09/20 104 25/11/20 Homesearch Allocations Policy and Amendments INCLUDED ON 11/11 AGENDA Louise Corbett 22/10/20 WELSH LANGUAGE COMMISSIONER'S ICMD 11/11/20 Matt Gatehouse MONITORING WORK 2019-20 LDP Annual Monitoring Report/ and Annual Performance Report for Planning Service ICMD 11/11/20 Rachel Lewis/Phil Thomas 19/10/20 Housing Register Review ICMD 11/11/20 Mark Hand 23/06/20 Outdoor Adventure Service 04/11/20 Marie Bartlett/lan Saunders 13/10/20 Cabinet

Welsh Church Fund working group The purpose of this report is to make recommendations Cabinet 04/11/20 to Cabinet on the Schedule of Applications 2020/21 -Dave Jarrett 02/04/20 meeting 4 held on 22nd October 2020 Three Fields Site Magor – Lease Arrangements 04/11/20 Cabinet Mike Moran 14/10/20 Coronavirus Strategic Aims: Progress and Next Steps To provide an overview of progress against the Cabinet 04/11/20 strategic aims set by Cabinet in July, and communicate Matt Gatehouse 26/08/20 an updated version of the plan on a page Cabinet 04/11/20 Section 106 Funding – The Hill, Abergavenny Mike Moran 20/02/19 Page Corporate Plan Annual Report 2019/20 22/10/20 Richard Jones 25/08/20 105 Council MCC Audited Accounts (formal approval) To notify Council of completed Audit process and Council 22/10/20 Peter Davies/Jon Davies 02/04/20 resultant accounts - To go to Audit Committee ISA 260 report - MCC Accounts - attachment above 22/10/20 Deferred from september Peter Davies/Jon Davies 02/04/20 Council Future Data Hall and Data Hosting Arrangements 22/10/20 Peter Davies 16/09/20 Council LDP revised Delivery Agreement including LDP timetable and community involvement strategy Craig O'Connor 22/10/20 03/07/20

To provide Cabinet with a copy of the Public Service

the council's performance in handling complaints

Ombudsman's annual letter to inform understanding of

Matt Gatehouse

09/09/20

Public Service Ombudsman's annual letter

Council

Cabinet

04/11/20

Revenue and Capital Monitoring 2020/21 Forecast Outturn Statement – Month 5 Cabinet 21/10/20 Peter Davies 16/09/20 MTFP and Budget Process 2021/22 to 2024/25 Cabinet 21/10/20 Peter Davies 16/09/20 Review of Garden Waste Service 21/10/20 Cabinet Laura Carter 23/07/20 PUBLIC TOILET PROVISION - GRANTS TO LOCAL COUNCILS AND FUTURE PROVISION IN ABERGAVENNY ICMD 14/10/20 DEFERRED Roger Hoggins 25/09/20 Closure of Capita Gwent Consultancy and distribution Page of Reserves ICMD 14/10/20 Roger Hoggins 25/09/20 106 ICMD Extension of PSPO To seek approval to extend three Public 14/10/20 Spaces Protection Andrew Mason 23/09/20 Orders (PSPO) in respect of Bailey Park, Future Data Hall and Data Hosting Arrangements Cabinet 07/10/20 Peter Davies 16/09/20 Welsh Church Fund Working Group The purpose of this report is to make recommendations to Cabinet on the Schedule of Applications 2020/21 -Cabinet 07/10/20 Dave Jarrett 02/04/20 meeting 2 held on 28th July 2020 and meeting 3 held on 10th September 2020. Future Provision of HWRCs including the closure of Usk recycling centre Cabinet 07/10/20 Carl Touhig 14/09/20 SCM Collaboration with TCBC Heritage Services ICMD 23/09/20 Amy Longford 24/08/20

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ICMD	23/09/20	SCM Collaboration with TCBC Heritage Services		Amy Longford	24/08/20	
Council	10/09/20	Audit Committee Annual Report		Philip White	11/08/20	
Cabinet	29/07/20	Digital Infrastructure Action Plan		Cath Fallon	08/07/20	
Cabinet	29/07/20	'Revenue and Capital Monitoring 2020/21 Forecast Outturn Statement – Month 2		Jonathan S Davies	12/06/20	
Cabinet	29/07/20	Coronavirus Risk Management Update'		Peter Davies	10/07/20	
Cabinet	29/07/20	Welsh Church Fund Working Group meeting	The purpose of this report is to make recommendations to Cabinet on the Schedule of Applications 2020/21 - meeting 1 held on 30th June 2020	Dave Jarrett	02/04/20	
Cabinet	29/07/20	Outdoor Education - Service Update		Marie Bartlett	09/07/20	
Cabinet	29/07/20	Public Toilets				
Cabinet	29/07/20	5G Rural test bed		Cath Fallon/Frances O'Brien		
Council	16/07/20	Climate Emergency Update		Hazel Clatworthy	10/06/20	

CEx Report Council 16/07/20 Matt Phillips 18/06/20 Cabinet decision re Gilwern Council 16/07/20 Matt Phillips 27/05/20 ICMD 08/07/20 Archaeology Planning Advice Mark Hand Adoption post-guidance 19/09/19 Deferred COVID-19 Evaluation of Recovery Phase and Establishing Aims for Response Stage Cabinet 01/07/20 17/06/20 Home to School Transport Policy Page Cabinet 01/07/20 Deferred 20/05/20 Cabinet Household Waste Recycling Centres 01/07/20 Deferred 20/05/20 Revenue and Capital Monitoring Outturn To provide Members with information on the outturn Cabinet 17/06/20 Peter Davies/Jon Davies 02/02/20 position of the Authority for the financial year Licensing Act Policy Linda O'Gorman Council 04/06/20 Estyn Report 04/06/20 Will Mclean Council Safeguarding Covid19 Position Statement 04/06/20 Julie Boothroyd Council

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Council	04/06/20	Chief Officer, CYP Annual Report'		Will Mclean	11/03/20	
Council	04/06/20	Refit Programme		lan Hoccom	28/02/20	
Cabinet	27/05/20	Safeguarding		Julie Boothroyd		
Cabinet	27/05/20	Active Travel and Town Centres		Paul Sullivan		
Cabinet	06/05/20	Welsh Church Fund Working Group	The purpose of this report is to make recommendations to Cabinet on the Schedule of Applications 2020/21 - meeting 1 held on 2nd April 2020	Dave Jarrett	02/04/20	
ICMD	08/04/20	GUARANTEED INTERVIEWS FOR CARE LEAVERS		Gareth James	23/03/20	
ICMD	08/04/20	Momouthshire Registration Service Collaborative Working Agreement		Jennifer Walton	23/03/20	
Cabinet	01/04/20	Staffing re-alignment: Community Hubs and Contact Centre		Matt Gatehouse	11/03/20	
Cabinet	01/04/20	EAS Business Plan		Will Mclean	04/03/20	
Cabinet	01/04/20	Guaranteed Interview Scheme for Care Leavers		Gareth James	28/02/20	

ICMD 25/03/20 Rate Relief Scheme for 2020/21, in accordance with Ruth Donovan 12/02/20 Relief 2020/21 Welsh Government guidance. ICMD 25/03/20 Contract Extension Tracey Harry 14/02/20 05/03/20 Sally Thomas Council Pay Policy 23/01/20 Council 05/03/20 Annual Safeguarding Report Julie Boothroyd 06/02/20 Page Council 05/03/20 Strategic Equality Plan Alan Burkitt 26/09/19 Council 05/03/20 LDP Preferred Strategy Endorsement to consult on Preferred Strategy Mark Hand 23/01/20 Council 05/03/20 Council Tax Resolution To set budget and Council Tax Ruth Donovan 18/04/19 Council 05/03/20 Mid Term Review of the Corporate Plan Matt Gatehouse Cabinet 04/03/20 Peter Davies 13/02/20 Investment Committee CHARGING APPLICANTS FOR THE MONITORING ICMD 26/02/20 Phil Thomas 06/02/20 OF SECTION 106 AGREEMENTS

for approval of the adoption of a High Street and Retail

Non Domestic Rates: High Street and Retail Rate

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ICMD	26/02/20	Non Domestic Rates - Application for Hardship Relief		Ruth Donovan	14/01/20	
Cabinet	19/02/20	2020/21 Education and Welsh Church Trust Funds Investment and Fund Strategies	The purpose of this report is to present to Cabinet for approval the 2020/21 Investment and Fund Strategy for Trust Funds for which the Authority acts as sole or custodian trustee for adoption and to approve the 2019/20 grant allocation to Local Authority beneficiaries of the Welsh Church Fund.	Dave Jarrett	18/04/19	
Cabinet	19/02/20	Mid Term Review of the Corporate Plan		Matt Gatehouse		
Cabinet	19/02/20	Welsh Church Fund Working Group	The purpose of this report is to make recommendations to Cabinet on the Schedule of Applications 2019/20, meeting 7 held on 5th December 2019	Dave Jarrett	18/04/19	
Cabinet	19/02/20	Consideration of Final Revenue and Capital Budget Proposals		Peter Davies	03/10/19	
Cabinet	19/02/20	Proposal to change the school funding formula.		Nikki Wellington		
Cabinet	19/02/20	Strategic Review of Outdoor Education		Marie Bartlett	18/10/20	
Cabinet	19/02/20	Rights of Way Improvement Plan (ROWIP) review/ Policy Statement - Results of statutory consultation and proposed Final Plan	To seek approval of the Review of the ROWIP and associated policies	Matthew Lewis	18/07/19	
Cabinet	17/02/20	•Einal revenue and capital budget proposals		Peter Davies	21/09/20	

Various roads, county wide Amendment No. 1 of ICMD 29/01/20 Paul Keeble 13/01/20 consolidation order 2019 (part 2) Council 16/01/20 Council Tax Reduction Scheme Ruth Donovan 18/04/19 Mid Term Review of the Corporate Plan Council 16/01/20 Peter Davies 26/09/19 16/01/20 Local Development Plan Preferred Strategy Mark Hand 06/09/19 Council Page Council 16/01/20 Constitution Review Matt Phillips 14/08/19 Council 16/01/20 Safeguarding - Annual Report to Council Jane Rodgers 20/06/19 Council 16/01/20 Proposed Development Company Deb Hill-Howells 16/09/19 Deferred Ethical Employment code of practice - Approval Cabinet 08/01/20 Scott James 08/11/19 Paper Draft The purpose of this report is to provide Members with information on the forecast outturn position of the Budget Monitoring report - month 7 (period 2) Cabinet 08/01/20 Mark Howcroft 18/04/19 Authority at end of month reporting for 2019/20 financial year. 08/01/20 Redundancy implications within MonLife Marie Bartlett 07/11/20 Cabinet

Cabinet	08/01/20	Homelessness Report	Deb Hill-Howells	07/11/19	
Cabinet	08/01/20	Primary School Places Reiview in Caldicot	Matthew Jones	02/10/19	
Cabinet	06/01/20	Fixed Play Provision	Mike Moran	26/08/20	

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# Public Document Pack Agenda Item 8

# Monmouthshire Select Committee Minutes

Meeting of Economy and Development Select Committee held at Remote Meeting on Monday, 19th October, 2020 at 10.00 am

Councillors Present	Officers in Attendance
County Councillor A.Davies, (Vice Chairman chaired the meeting)	Robert McGowan, Policy and Scrutiny Officer Hazel Ilett, Scrutiny Manager Mark Hand, Head of Place-making, Housing,
County Councillors: A.Davies, D. Dovey,	Highways and Flood
D. Evans, R.Roden and B. Strong	Rachel Lewis, Planning Policy Manager Craig O'Connor, Head of Planning Philip Thomas, Development Services Manager

APOLOGIES: County Councillors J.Becker, M.Feakins and P.Pavia

# 1. Declarations of Interest

There were no declarations of interest.

#### 2. Public Open Forum

No members of the public were present.

#### 3. Current LDP Annual Monitoring Report

Officers Rachel Lewis and Craig O'Connor presented the report. Craig O'Connor and Mark Hand answered the Members' questions.

#### Challenge:

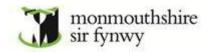
The report states that ample land remains available for potential waste management sites – are any of these near Usk?

In terms of what the LDP needs to deliver, there is enough space of adequate size. We have enough waste management sites to meet our requirements, so we wouldn't need to allocate more. This will be reviewed as part of the replacement LDP, to make sure we have enough sites and we are sustainable in meeting our requirements. We don't have to hand the information about possible sites for the future, specifically.

In October 2019 and February 2020 Monmouthshire experienced deluges. Was there an adverse impact on the housing completion rate during that period?

We aren't aware of specific data on that, but undoubtedly there would have been an impact. The Kingswood site in Monmouth is almost complete now, but there would have been some effect; whether it was significant though, given the limited timespan of those flooding events, is unlikely. It would probably require a specific piece of work with the developers to determine.

Is there current data for businesses that have had to close due to the pandemic?



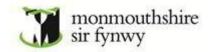
It is too soon for us to have this data at this stage. The initial impacts have probably been limited, as a lot of grant funding has been available, in addition to the furlough scheme. We will likely see the real impacts in the coming months, when companies will either be unable to apply for grants, or the furlough scheme ends. Interestingly, we've seen some benefits in some of our settlements – Magor, in particular, has been in the press – in that more people working from home has meant more people shopping locally. This is to be expected. Magor now has 0 vacancies, therefore, with 5 new businesses opening in a relatively short period. Councillor Strong has noted there are fewer vacancies in Usk. Other towns aren't looking as healthy: Monmouth is a concern at the moment. We are working with the businesses and the grants and incentives available. It's certainly something that we will need to consider in the new LDP. Encouraging people to shop locally if they are working from home will be important, and ensuring that those high streets are fit for purpose and inviting.

What can we do, as an authority, to encourage the right sort of development in town centres? Do we have a vision of what a sustainable town centre would look like?

The Policy framework currently concentrates retail uses on the central shopping area, with a primary and secondary area. We could look at simplifying that. In the next plan, we will look at reducing the retail core and freeing up uses on the periphery. However, we don't have evidence that planning policies themselves are a problem. When people come into towns, we support them (with one recent example in Monmouth aside.) Historically, our focus was on a high proportion of retail uses in the core, being stricter on cafes – that is what is now fundamentally changing. With people now going out to have leisure time, cafes and restaurants will become more prevalent. We are discussing, and seeking agreement on, the extent to which we could perhaps have those policies connected more into the LDP, with the details in supplementary guidance. That way, we could be quicker to change them as circumstances change. As we don't know the long-term impacts of Covid, the more flexibility we have in changing those policies, the better.

Some of the answer also concerns the physical environment. There have been considerable challenges and opportunities with reopening to deal with Covid. It is difficult to get the perfect balance between pedestrian areas (e.g. wider footpaths, the planters that have been very well received), and having less space for cars – the balance between customers wanting to park directly outside the shops, but not have a car-dominated environment. Abergavenny has worked very well in that sense, but there's a very long history in getting it to that position. Monmouth has had a few issues, but there are very good possibilities for Monnow Street.

Are there short-term plans to increase the number of affordable housing in the county? It is worth noting that the house builders tend to deliver 40-45 homes per outlet. Therefore, having more planning permission is driving the increase of delivery. To achieve the 450 per annum target we need 10 sales outlets up and running at any one



time. For the new LDP, it will be a matter of having a range of sites. Many councils will discuss developers land-banking, sites not coming forward for viability reasons – we don't have those reasons or problems. On the whole, as soon as permissions are approved, and developers have the legalities in place, work begins. This can be seen in the latest site in Undy which is developing at pace.

Could we have an update on the Church Road, Caldicot development, which is not part of the LDP process?

Church Road was an unallocated site that we supported, outside the LDP. This was a policy developed by the council to try to support the provision of affordable housing across the county. We set up a number of ground rules to bring these sites forward and attempt to address some of the issues. 130 houses were allowed for the Church Road site, of which 45 units were affordable. Work has started there. The site was allowed, along with another in Monmouthshire, to meet the deficit in this requirement to build homes for people who are in need, and on the waiting list – there were 2,021 people on the list, and that number has possibly gone up. We will look to address this as one of the key issues in the replacement LDP, as part of the target of 110,000 new homes in Wales by 2040, of which 48% should be affordable. Unfortunately, Welsh Government has given a clear indication through its decision over a site in Raglan that the Welsh system is going to be plan-led, and sites need to be allocated within the plan to be supported. Therefore, it's unlikely that we would be able to support unallocated sites going forward, even though we felt it was a proactive way to address some of the issues and deliver some affordable housing.

# Chair's Summary:

The new LDP needs to be as ambitious as possible. It takes a considerable amount of time, and it's unfortunate that at the moment we can't look at other sites. I hope that we do everything we can to produce that affordable housing, and housing in general. We need to have a clear vision of which businesses we hope to attract, and the sites that we have available. The committee agrees for the recommendations to be taken forward.

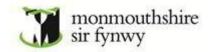
#### 4. Annual Performance Report for the Planning Service

Officer Philip Thomas presented the report and responded to the Members' questions, with additional comments from Craig O'Connor.

#### Challenge:

Will the problematic sites of Priory Gatehouse and the White House in Usk be near the top of the Risk Register?

We are keeping a close eye on these two buildings. The difficulty is finding a partner who can work with us to provide an economic value and beneficial use for the scheme afterwards – this is certainly the difficulty with the gatehouse. We appreciate the condition that it is in, and the need for restoration and remediation. We have served



notices on the White House, and will provide an update on the progress with both cases following this meeting.

22A in Monnow Street, Monmouth is a similar case. Could it also be at the forefront of any list?

Yes, we will check the progress on that site and provide an update as soon as possible. We have done very well in appeals to Welsh Government, but for those that we lost on appeal, do we analyse the reasons and learn lessons from them?

Yes, we should be. We report all appeals to the Planning committee, and we raise them at Planning liaison meetings, to talk through with the case officers, or at development management team meetings. If Members would like details of the two appeals that we lost over the year, then we can provide those, and perform an analysis. We could do a special review of the last 12 months at the end of one of the Planning committees, looking at lessons learned. As officers, we have a committee debrief at the end of each month, and look at the appeals – we could do something like this as an annual review. We will put this to the chair of the committee. Troy House is one of the buildings at risk, in this case the Inspector didn't agree with our proposals for it. We need to look at all of the at-risk buildings together, and set out a strategy. It is very important to protect our characteristic buildings and retain our heritage assets.

# **Chair's Summary:**

Mark Hand and the committee expressed their thanks and congratulations for the hard work performed by the team. We need to look closely at the possibilities for our county – we have a lot going for us, and we need to make the most of those things. The committee agrees for the recommendations to be taken forward.

# 5. Economy and Development Forward Work Programme

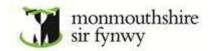
Councillor Pavia is keen to pursue the matter of Procurement. LDP workshops will take place; Officers O'Connor and Lewis are working on a timetable now. Officer Hand asked for opinions on holding them at 5pm on Mondays. Councillors Roden and Strong said that this time is difficult given concurrent town meetings. Councillor Evans asked why they couldn't happen earlier in the day. Officer Hand suggested 5pm on a different day. Councillor Roden suggested putting the question to the Members, and going with the majority decision – this was agreed.

#### 6. Council and Cabinet Work Plan

#### 7. To confirm the minutes of the previous meeting

The minutes of the meeting held on 24<sup>th</sup> September were agreed and signed as an accurate record.

# 8. To confirm the date and time of the next meeting



It was agreed that the next meeting will take place on  $5^{th}$  November, with a special Joint meeting with Strong Communities on  $2^{nd}$  November.

The meeting ended at 11.12 am

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